

June 4, 2024

RSM US LLP 80 City Square Boston, MA 02129 T +1 617 241 1208 www.rsmus.com

Ms. Sarah Rice Deputy Chief, Public Protection Bureau Rhode Island Office of Attorney General 150 South Main Street Providence, RI 02903

Re: Prospect Medical Holdings Inc. Hospital Conversion Monitorship for the year ended September 30, 2022

Dear Attorney Rice,

RSM US LLP ("RSM" or "we" or "us," or "our") was engaged to assist Rhode Island Office of Attorney General ("Attorney General", "you", "your"), pursuant to our engagement letter dated August 23, 2021 (the "Engagement Letter"), with respect to your monitorship of Chamber Inc.; Ivy Holdings Inc.; Ivy Intermediate Holdings, Inc.; Prospect Medical Holdings, Inc.; Prospect East Holdings, Inc.; Prospect East Hospital Advisory Services, LLC; Prospect CharterCARE, LLC; Prospect CharterCARE SJHSRI, LLC; Prospect CharterCARE RWMC, LLC (collectively "the Entities") in connection with your Hospital Conversions Act Decision dated June 1, 2021, (the "Decision").

The Attorney General retained RSM as hospital conversion monitoring consultant ("Consultant") to assist the Attorney General in monitoring compliance of the conditions of approval of the Decision not limited to assessing whether the transaction is implemented as proposed, all financial commitments, operating covenants, and board and other governance requirements are met, and all appropriate notices are timely received. As the Consultant we were asked to assist you in your assessment as to whether the Entities met certain conditions relative to the approved buy-out of the majority shareholders of the parent corporation to Prospect Medical Holdings, Inc. ("Prospect") and Prospect's control of the facilities now known as Roger Williams Medical Center ("RWMC"), Our Lady of Fatima Hospital ("OLF") (collectively "Rhode Island Hospitals").

We performed procedures to assess Prospect's compliance for the fiscal year ended September 30, 2022 with respect to Conditions 5 through 11, 13 through 19 and 21 through 33 (as contained in Sections II, III and IV of the Decision).

Our procedures, observations, and recommendations are provided further within the body of the report. Our analysis was reliant on information and representations from Prospect. The procedures performed do not constitute an audit, review or compilation of Prospect's financial statements or any part thereof.

Should you have any questions, please do not hesitate to contact me.

Sincerely,

Grey Mariloff

Greg Naviloff Partner

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Ι. Background

This report contains the results of RSM US, LLP ("RSM", or "we" or "us," or "our"), as hospital conversion consultant engaged to assist the Rhode Island Office of Attorney General ("Attorney General", "you", or "your"), with your evaluation of Prospect Medical Holdings, Inc. ("Prospect" or "PMH") compliance with requirements as of September 30, 2022, pursuant to the Attorney General's Hospital Conversions Act Decision dated June 1, 2021 ("Decision").¹ Specifically, this report contains the results of our evaluation of Prospect's compliance with Conditions² 5 through 11, 13 through 19 and 21 through 33 (as outlined in the publicly available portions of the Decision³) for Prospect's fiscal year ended September 30, 2022.

П. **Executive Summary**

Based upon the procedures performed, and discussions with the Attorney General, Prospect's compliance status with the applicable conditions are as follows:

Condition	Condition Measure of Success		
5.1	Were the escrows and/or Letters of Credit as set forth in Condition 6 provided by Leonard Green?	N/A – See applicable Observations and Finding below	
5.2	Did Prospect pay all operating expenses and pay all net operating loss for the applicable time period?	Compliant – See Observations and Finding below for additional details	
5.3	 Did Prospect spend the required amounts on Capital Expenditures ("CAPEX") for the applicable periods? Were reductions properly applied pursuant to Condition 6.4? 	Compliant	
5.4	Did Prospect only utilize up to \$27 million of Property Assisted Clean Energy ("PACE") loan financing towards its CAPEX requirements?	Compliant	
6.1	No Measures of Success applicable as Condition was to be met prior to Closing of the Proposed Transaction.	Compliant	
6.2	 Do the letters of credit set forth the correct amounts? Do the terms of the letters of credit reflect the requirements under Section 6.2 and 6.6? a. Are the Letters of Credit funded by means other than PCC's revenue, a loan secure by PCC's assets, or collateralized by PCC's assets? 	N/A – See applicable Observations and Finding below	

¹ The Attorney General's Hospital Conversions Act Decision dated June 1, 2021 involves the entities Chamber Inc.; Ivy Holdings Inc.; Ivy Intermediate Holdings, Inc.; Prospect Medical Holdings, Inc.; Prospect East Holdings, Inc.; Prospect East Hospital Advisory Services, LLC; Prospect CharterCARE, LLC; Prospect CharterCARE SJHSRI, LLC; Prospect CharterCARE RWMC, LLC (collectively "the Entities"). ² Per page 72 of the Decision "Conditions" shall mean Conditions 1-34 and all subparts as set forth herein. As noted in this report

each is individually defined herein as a Condition.

³ All references to the Decision are to publicly available portions, and do not reference any information redacted by your office.

Condition	Measure of Success	Compliance Status	
	b. Do the Letters of Credit list the Agent/Trustee as the beneficiary?		
	c. Are the Letters of Credit irrevocable standby letters of credit in a form acceptable to the Attorney General?		
	3) When drawn upon-		
	 For CAPEX, does it meet the requirement CAPEX Escrow/LOC Reduction Schedule set forth in Condition 6.4? 		
	 b. Was it at the written direction of the Attorney General, if, as determined by the Attorney General: (i) Prospect fails to comply with its obligations under II. Financial Conditions (Conditions 5-11) or Condition 22 (Continuity of Services) and/or (ii) an Insolvency Event occurs? 		
	c. Did the Attorney General provide written instructions, in accordance with these Conditions, to the financial institution issuing the Letters of Credit regarding the reduction in the Letters of Credit?		
6.3	1) Do the escrow agreements or letters of credit set forth the correct amounts?	N/A – See applicable	
	2) Do the escrow agreements or letters of credit reflect the requirements under Conditions 6.3, 6.5 and 6.6?	Observations and Finding below	
	3) In the event letter or credit is drawn upon or an escrow reduced, does it meet the requirements under Condition 6.4?		
6.4	No Measures of Success applicable as condition is monitored by the Attorney General.	N/A – See applicable Observations and Finding below	
6.5	No Measures of Success applicable as condition is monitored by the Attorney General.	N/A – See applicable Observations and Finding below	
6.6	No Measures of Success applicable as letter of credit condition is monitored by the Attorney General.	N/A – See applicable Observations and Finding below	
6.7	No Measures of Success applicable as condition is monitored by the Attorney General.	N/A – See applicable Observations and Finding below	

Condition 6.8	Measure of Success Were all deficiencies cured within 30 business days of written notice from the Attorney General?	Compliance Status Compliant		
6.9	Were all fees and costs associated with the Escrows and Letters of Credit paid by Prospect and Leonard Green?	N/A – See applicable Observations and Finding below		
6.10	Was the Agent/Trustee Agreement executed within 5 business days of Attorney General's approval?	N/A – See applicable Observations and Finding below		
7.1	 Were all payroll costs, including salaries, retirement contributions and benefits, payroll taxes, state taxes, hospital taxes and fees and workers compensation paid by Prospect CharterCARE, LLC ("PCC") on a timely basis? If amounts were not paid on a timely basis, were past due amount cured within 30 days of notification of the delinquency? 	Compliant		
7.2	If any accounts payable amount are more than 90 days past due, did PMH provide funding to PCC so that accounts payable is less than 90 days at the next quarterly measurement?	Noncompliant		
8	Did Prospect provide a guarantee for the satisfaction of, and pay, all obligation owed to Rhode Island Hospitals for PACE financing, including all debt service payments, fines, penalties and any other PACE related costs and expenses prior to the closing of the Proposed Transaction?	Compliant		
9.1	Did Prospect provide a guarantee for the satisfaction of, and pay, all Medicare Accelerated and Advance Payments ("MAAP") Obligations of all the provider organizations within PCC, including the Rhode Island Hospitals, prior to closing of the Proposed Transaction?	Compliant		
9.2	Did Prospect provide the Attorney General with the terms of the agreement for repayment of all of the MAAP Obligations of all provide organizations within PCC, including the Rhode Island Hospitals?	Compliant		
10	 Did Prospect extend the maturity of the TRS Note, as defined herein, to April 30, 2026 prior to the closing of the Proposed Transaction? 	Noncompliant		
	 Does the TRS Note amendment reflect use of PCC assets? Post – May 1, 2021, have any PCC assets the subject of calls lange hask arrangement? 			
11	 of sale lease-back arrangement? 1) Was the PCC Management Services Agreement terminated at the sooner of (i) the consummation of the buy-out of the 15% CharterCARE Community board 	Compliant		

Condition	Measure of Success	Compliance Status
	("CCCB") ownership in PCC or (ii) September 30, 2021?	
	 Are local hospitals, including the Rhode Island 	
	Hospitals being charged for their share of PCC	
	corporate level expenses?	
13	 Were quarterly financial statements, quarterly balance sheets, quarterly statement of operations and quarterly statement of cash flows for Prospect and PCC and any 	Compliant
	other evidence documenting compliance with Conditions 5-11 and Condition 22 for the preceding quarter provided within 50 days after the end of each fiscal quarter?	
	 2) Were the statements above certified as accurate the Prospect's Chief Financial Officer and the PCC board minutes? 	
14	Did Prospect furnish not later than February 15 th of the subsequent year audited financial statements of PMH and PCC, including but not limited to:	Noncompliant
	 (a) documentation of compliance with Conditions 5-11 and Conditions 16-29 of the preceding year, including but not limited to general ledgers, current 	
	contracts, invoices, receipts, and (b) a capital budget for PCC for the next three years?	
15	Was evidence of board vote of the boards of Prospect and	Compliant
	PCC accepting the audited financial statements of both Prospect and PCC provided to the Attorney General	
	annually?	
16.1	Was notice of any proposed change to the documents	Noncompliant
	related to the MPT Transaction, as defined herein, to the extent the changes concern or will apply to or materially	
	impact any Rhode Island entities provided to the Attorney	
	General no fewer than thirty days prior to the	
	implementation of such change?	
16.2	Was notice of any activity concerning the TRS Note,	Noncompliant
	including but not limited to repayment, refinancing, default	
	and/or waiver, provided to the Attorney General no fewer than thirty days prior to the implementation of such	
	change?	
16.3	Were copies of any and all notices provided to or received	Compliant
	by a party under the Merger Agreement provided to the	
16.4	Attorney General? Was notice of any proposed change to the documents	Compliant
10.4	related to the obligations owed by the Rhode Island	Compliant
	Hospitals for PACE financing provided to the Attorney	
	General no fewer than thirty days prior to the	
	implementation of any such change?	-
16.5	Was notice of any proposed change to the documents	Compliant
	related to the MAAP obligations of the provider	
	organizations within PCC, including the Rhode Island Hospitals, provided to the Attorney General no fewer than	
	thirty days prior to the implementation of any such change?	

Condition				
16.6	Was notice of any and all Insolvency Event, as defined in the Decision, of Prospect and or any of its subsidiaries provided to the Attorney General?	Compliance Status Compliant		
17	Was sixty days' written advance notice of any terminations or material amendments to the internal agreements between the Rhode Island entities and Prospect and its affiliates (e.g., Management Agreement) provided to the Attorney General?	Compliant		
18	Was sixty days' written advance notice of any and all new proposed organizational agreements between the Rhode Island entities and Prospect and its affiliates provided to the Attorney General?	Compliant		
19	 Were there sale, transfer, or encumbrance of any real or personal property, including any lines of service, owned by PCC with a value in excess of \$100,000? Was prior notice of at least sixty days provided and approved by the Attorney General? 	Compliant		
21	 Was the Attorney General provided any and all notices of investigation, violations, adverse findings, determinations and actions including fines and penalties, or complaints from the Office of Inspector General, Securities and Exchange Commission, Internal Revenue Service, Centers for Medicare and Medicaid Services, United States Department of Justice, any state attorney general, the Rhode Island Department of Health, Rhode Island Medicaid, any other Rhode Island regulatory body, or any hospital accreditation organizations, as well as any and all documents related to the resolution of any notices or complaints? Was the Attorney General also provided any and all notices or complaints received from the state of Rhode Island or a Rhode Island municipality for violations, or potential violations, of state tax law, including but not limited to, any notice for delinquency in payments of taxes? Was the Attorney General provided the aforementioned notices within fifteen days of receipt by Prospect and or PCC? 	Noncompliant		
22	 Were the Rhode Island Hospitals open and operational and continue to provide at each hospital and all non- hospital settings the full complement of Essential Health Care Services, as defined in the Decision? Did PCC maintain good standing status with all state and federal licensing and regulatory requirements, and meet all accreditation standards? Were there any suspension, termination, or material reduction of Essential Health Care Services without prior approval provided by the Rhode Island Department of Health? 	Noncompliant		

Condition	Measure of Success	Compliance Status		
23	Was the PCC 401K retirement plan(s) matching	Noncompliant		
	contributions funded in accordance with the methodology of			
	the most recent plan year?			
24	1) Were any changes made to the benefits provided under	Compliant		
	PCC's current benefit plans, including vacation, sick			
	leave, holiday, health insurance, life insurance and			
	continued COBRA coverage within six months following			
	the issuance of the Decision?			
	 Does Prospect continue to provide benefits, including vacation, sick leave, holiday, health insurance, life 			
	insurance, and continued COBRA coverage?			
25	 Did Prospect and or PCC adopt any resolution or plan 	Compliant		
25	to implement a reduction in workforce, layoff, furlough,	Compliant		
	or other restructuring of the workforce that will lower the			
	number of employed FTEs (full time equivalents) by			
	thirty or more in course of a fiscal year at PCC, or by			
	ten or more clinical staff (physicians and or nurses) at			
	either of the Rhode Island Hospitals?			
	2) Did Prospect and or PCC provide the Attorney General			
	notice within ten days upon adoption of such plan or			
	resolution?			
	3) If such plan or resolution was adopted and			
	implemented, did Prospect or PCC provide thirty days'			
	notice to the Attorney General prior to the			
26	implementation?1) Did PCC continue to provide charity care consistent	Noncompliant		
20	with its current charity care policy and consistent with	Noncompliant		
	all applicable laws and Rhode Island Department of			
	Health Regulations 216-RICR-40-10-23?			
	 Did PCC provide the Attorney General with supporting 			
	documentation evidencing its charitable and			
	uncompensated care expenditures?			
27	1) Did Prospect and Chamber notify the Attorney General	Compliant		
	of the initial board members prior to closing of the			
	Proposed Transaction?2) Did Prospect and Chamber notify the Attorney General			
	of any change in the boards within thirty days of such			
	change?			
28	 Was the corporate document that functions as bylaws 	Compliant		
	for PCC amended to require the majority of all board			
	members for all matters that were previously listed in			
	Section 8.3 of the Prospect CharterCARE LLC			
	Agreement, dated June 20, 2014?			
	2) Was the document amended within thirty days of			
	Prospect's buyout of the 15% CCCB ownership in			
	PCC?			
29	1) Does the PCC board include Samuel Lee and consist	Compliant		
	of 40-49% Community Directors?			
	2) Are all Community Directors (a) independent of and not			
	employed by or affiliated with Prospect or its affiliates,			

Condition	Measure of Success	Compliance Status
	 and (b) not an elected official or an individual that is subject to the Code of Ethics. 3) Was the corporate document that functions as the bylaws amended to reflect the above conditions within 30 days of Prospect's buyout of the 15% CCCB ownership in PCC? 4) Were all PCC board minutes provided to the Attorney General with the quarterly reporting set forth in Condition 13? 	
30	 Did PCC notify the Attorney General of the initial board members with thirty days of the implementation of Condition 29? Did PCC notify the Attorney General of any change in board members within thirty days of such change? 	Compliant
31	Did all board members of Prospect, Chamber Inc. ("Chamber") and PCC complete fiduciary training on an annual basis and provide a certificate of completion to the Attorney General?	Compliant
32	 Did all board members of Prospect, Chamber and PCC file conflict of interest statements on a form provided by the Attorney General no later than May 31 of each year? Did any newly appointed board member file a conflict of interest statement within thirty days of appointment? 	Compliant
33	Was any and all information requested by RSM to confirm compliance with all Conditions provided by Prospect within a reasonable time?	Noncompliant

III. Evaluation of Compliance

We set forth in our Work Plan,⁴ developed and approved by you, how Prospect would meet each of the Conditions, pursuant to Section VI. of the Decision, i.e., "Measures of Success". Our procedures are designed to determine if the Measures of Success, established for each of the following relevant Conditions, have been met in evaluating compliance. We evaluated compliance associated with the Conditions by performing such procedures.

Condition 5.1

Provide for the Escrows and/or Letters of Credit as set forth in Condition 6.

Measure of Success

1) Were the escrows and/or Letters of Credit as set forth in Condition 6 provided by Leonard Green?

Procedures

1) Obtain and inspect related transaction documents.

Observations and Finding

RSM did not obtain and inspect related transaction documents, rather inquired with the Attorney General as to the status of the Escrows and/or Letters of Credit. The Attorney General indicated that the Initial Escrows were provided but that the letter of credit requirements are still being negotiated, so RSM cannot determine compliance at this time.

Condition 5.2

Ensure payment of all of PCC's operating expenses and pay the difference between PCC's total net revenue and total operating expenses (net operating loss) on an ongoing basis.

Measure of Success

1) Did Prospect pay all operating expenses and pay all net operating loss for the applicable time period?

Procedures

- 1) Inquired with Prospect as operating losses are funded, when applicable
 - a. Obtained and gained an understanding of funding agreement or plan between PCC and local hospitals.
 - b. Inquired with local Rhode Island Hospital management and Prospect to gain an understanding of financial planning and analysis process.
- 2) Analyzed the financial statements of Prospect CharterCARE, LLC for the year ended September 30, 2022.

Observations and Finding

All organizations must have the financial ability to meet ongoing obligations to successfully operate a business. Hospitals are particularly vulnerable given the volatility of the healthcare market stemming from the COVID 19 pandemic. Hospital operations are further hampered when they are not operating from a strong financial position. As noted in the Decision, assets of the Rhode Island Hospitals were used to secure financing to fund operating expenses and capital needs of the Rhode Island Hospitals, as well as other hospitals and medical facilities owned by Prospect.

Prospect has had to make up the difference between the Rhode Island Hospitals' revenues and expenses between Fiscal Year 2015 and Fiscal Year 2019, the cumulative loss experienced by RWMC was \$16.6 million and by OLF was \$8.7 million. PCC lost a cumulative \$88.2 million from Fiscal Year 2015 to Fiscal Year 2020. The average annual amount that Prospect contributed to the Rhode Island Hospitals over

⁴ State of Rhode Island Office of Attorney General – Prospect/Chamber & Ivy Work Plan.

such period was \$14.7 million.⁵ This continued support is necessary for the continued existence of PCC and the Rhode Island Hospitals.

Under this Condition, Prospect is obligated to fund the "net operating loss" as a result of PCC's "total operating expenses" exceeding "total net revenues" to ensure that there is no disruption in, or reduction of the services provided.

Prospect submitted the consolidated financial statements of PMH and PCC as of and for the years ended September 30, 2022 and 2021, including consolidated balance sheets, consolidated statements of operations, consolidated statements of members' equity, consolidated statements of cash flows, and related notes to consolidated financial statements, as well as the independent auditor's reports. In addition, Prospect provided (a) documentation of compliance with Financial Conditions (Conditions 5-11) and Conditions 16-29, including supporting documents for expenditures, including but not limited to general ledgers, current contracts, invoices, receipts, and (b) projected capital budget for PCC for the next three (3) years ("Annual Financial Package"). PMH's Chief Financial Officer attested and certified that the annual financial information is accurate.

RSM analyzed and compared net loss amounts with cash flow sources contained within the Annual Financial Package to assess whether Prospect paid all operating expenses and all net operating losses.

The following table is a summary of PCC's operations for the year ended September 30, 2022 from the condensed consolidated statements of operations submitted as part of the Annual Financial Package (all amounts shown are in thousands):

Table 5.2.1Total net revenuesTotal operating expenses6Net operating lossOther ExpenseNet loss



PCC prepared the above financial information utilizing the accrual basis of accounting. The accrual basis of accounting requires that organizations record expenses in the period in which they are incurred, which may be a different accounting period than when each expense is ultimately paid. Timing differences occur when goods and services are received on credit (rather than paid on delivery) whereby payment dates are dictated by agreed upon payment terms with vendors.

While Condition 5.2 states that Prospect shall "pay the difference between PCC's total net revenue and total operating expenses (net operating loss)," due to PCC's use of accrual-based accounting we believe converting accrual basis "net operating loss" to an equivalent cash basis is an appropriate and effective methodology to assess whether operating loss, as reported by PCC is "paid" by Prospect from quarter to quarter.

Updated Net Loss Amount (Utilizing Cash Basis Accounting)

RSM determined the net operating amount, using cash basis accounting, as **second** (in thousands, as presented in Table 5.2.2). This amount was arrived after adjusting accrual basis net loss by **second** for a) non-cash items (a **second** decrease in net loss), b) working capital (a **second** increase in net loss) and c) capital leases (a **second** increase in net loss) as follows:

a. Non-Cash Items (amounts shown are in thousands):

⁵ See page 27 of the Decision.

⁶ Inclusive of "pandemic relief grant income" of and "Operating income from unconsolidated equity method investments" of

PCC's reported net loss includes the following items that do not use cash (non-cash items) totaling

- Addition to depreciation and amortization of
- Accretion of interest for asset retirement obligation of
- Decrease in undistributed earnings from equity method investments of •
- b. Working Capital (amounts shown are in thousands):

Additionally net operating loss must also be increased by amounts funded by working capital⁷ that total Examples of accounts impacting working capital include and the rationale for the approximately adjustment include:

- Patient accounts receivable for the period in question decreased by **second**, which indicates that collections exceeded billings. As a result, the change in patient accounts receivable decreases the net loss on a cash basis.
- Accounts payable, other accrued liabilities and other long-term liabilities increased by . The increase in these accounts is due to the delay in the payment of expenses. While payment is being delayed to a future period the expenses, under accrual accounting, are being recorded in the current period.
- Other components of working capital decreased by a total which increases the net loss. The non-payment of expenses during the period in question reduces the net loss when measured on a cash basis.
- c. Capital leases (amounts shown are in thousands)

Finally, net loss was increased by repayment of capital leases of **second** in arriving at the net cash used in operations and financing activities.

Reconciliation of PCC's Updated Net Loss Amount (Utilizing Cash Basis Accounting) with the Reported Sources of PCC's Funding of these Net Operating Losses

The following table is a summary of PCC's cash flows for the year ended September 30, 2022 from the consolidated statements of cash flows submitted as part of the Annual Financial Package, (all amounts shown are in thousands). These amounts are consistent with and reconcile to RSM's calculation of Net Loss Amount Utilizing Cash Basis Accounting:

Table 5.2.2

Uses

Net cash used in operations and financing activities ⁸ Cash purchases of property, plant, and equipment Cash paid for acquisitions Total cash used

Sources Cash Advances from affiliated companies Total cash sources





⁷ Working capital items included patient accounts receivables, amounts due to/from government payers, refund liability, prepaid expenses, other receivables and other current assets, other assets, and accounts payable, other accrued liabilities and other longterm liabilities.

⁸ Net cash used in operations and financing activities is net cash, cash equivalents and restricted cash used by operating activities of the less due to affiliated companies totaling totaling less financing activities, repayments of capital leases of from page 18 of the Annual Financial Package, Section III PCC Annual Financials – C. FY22 Cash Flow Statement.

As shown in table 5.2.2 above, PCC used a net total of approximately **sectors** of cash to fund operations and financing activities. To reiterate, while PCC's reported accrual based net loss was approximately **sectors** (table 5.2.1), this amount was less than the approximate **sector** in cash needed to fund operations and financing activities. RSM has reconciled and determined that the variance between these two amounts is largely attributed to non-cash items, such as depreciation and amortization, and changes in operating assets and liabilities associated with accrual accounting.

While inherently difficult to identify and evaluate each cash advance specifically made to cover PCC's shortfall (i.e., when total operating expenses exceeded total net revenues or net operating loss, as defined in this Condition), RSM has determined that Prospect, when necessary, has funded PCC's cumulative shortfalls through the infusion of Prospect's own cash in the amount of approximately with the remaining amounts drawn from PCC's existing cash balance.

It is noted, however, that a significant portion of the cash generated in the year ended September 30, 2022 was attributable to PCC's delay in payments to vendors and suppliers resulting in an increase in its accounts payable balance.

This delay in payment of accounts payable should also be considered when understanding compliance with Condition 5.2.

In conclusion, RSM observed that for the year ended September 30, 2022, PCC's operating losses have been funded by advances from Prospect and or decreases in PCC's cash reserves and therefore did not incur any new debt. Under the test procedures defined for Condition 5.2, RSM concluded that Prospect funded the operating deficit and non-operating expenditures and is compliant with the Condition. Due to the delay in payment of accounts payable above, the Attorney General finds Prospect is not in compliance with Condition 5.2.

Condition 5.3:

Beginning in Fiscal Year 2020 through the end of Fiscal Year 2026, spend not less than \$72.0 million on CAPEX for the Rhode Island Hospitals only, unless otherwise approved by the Attorney General, which shall be spent according to the following schedule:

- (a) for the period covering Fiscal Year 2020 and the first three quarters of fiscal year 2021, not less than \$12.0 million; and
- (b) For the period between October 1, 2021 and September 30, 2026, not less than \$60 million shall be spent as follows:
 - i. not less than \$10.0 million during each fiscal year;
 - ii. not less than \$24 million in CAPEX shall be spent by September 30, 2023; and not less than \$48 million in CAPEX shall be spent by September 30, 2025.

Measure of Success

- 1) Did Prospect spend the required amounts on CAPEX for the applicable periods?
- 2) Were reductions properly applied pursuant to Condition 6.4?

Procedures

- 1) Obtained and read Prospect's capitalization accounting policy to assess conformity with generally accepted accounting principles ("GAAP").
- 2) Obtained and analyzed Prospect's detailed schedule of capital expenditures.
- 3) Agreed Prospect's claimed capital expenditures to general ledger fixed asset accounts.
- 4) Obtained and inspected relevant capital expenditure documents related to a selection of capital expenditure items totaling approximately \$16,280,541.
- 5) Evaluated whether treatment of capital expenditures is consistent with Prospect's capitalization accounting policy.

Observations and Finding

As noted above, due to PCC's operating losses and without financial support from Prospect, PCC is at risk of not having the financial ability to meet its ongoing obligations related to operating expenses, as well as capital needs. Typically, entities plan and budget for future capital needs to repair or replace property, plant and equipment. Long term capital planning and spending allows an organization to remain competitive by providing patients with recent healthcare innovation, and/or to improve operating efficiencies. Such spending is important for companies to maintain existing property, plant and equipment, and invest in current technology, as well as other assets for growth. The amount of spending depends on the condition of property, plant and equipment, and strategic identification of technology (among other considerations). The ability to set aside funds for future capital needs depends on the profitability and financial position of the operating entity (or its ability to raise capital from lenders and or investors). Hospitals with strong cash balance and working capital position (more current assets than current liabilities) resulting from profitable operations reduces the risk of funding problems. Additionally, hospitals with newer, well-maintained property, plant and equipment typically results in lower overall capital funding requirements (i.e., lower future costs associated with deferred maintenance, replacement of equipment and upgrades to technology infrastructure). Furthermore, a strong financial position (i.e., unencumbered assets) allows for easier access to debt financing at favorable terms. PCC does not meet any of the aforementioned conditions. The Rhode Island Hospitals historically have been operating at a loss.⁹ There are significant deferred capital expenditures at the Rhode Island Hospitals. Consultants to the Attorney General found that only approximately 66% of PCC's annual depreciable value have been replaced from fiscal year 2017 through fiscal 2020.¹⁰

We performed procedures to determine whether the Rhode Island Hospitals spent not less than \$10.0 million in CAPEX for the period from October 1, 2021, through September 30, 2022, including the following:

- Obtained and read Prospect's capitalization accounting policy and concluded that it conforms with generally accepted accounting principles ("GAAP").
- Requested and upon receipt analyzed CAPEX schedules.
- Agreed claimed CAPEX to general ledger accounts. General ledger accounts are the underlying accounting records that support the reported amounts in the financial statements.
- Obtained and inspected relevant capital expenditure documents, such as invoices and contracts (where applicable) for a selection of CAPEX items totaling approximately \$16,280,541.¹¹

During the course of performing our procedures, we held several discussions with Prospect and PCC's personnel regarding the nature, date, location, and go-live date of CAPEX items. We further analyzed the accounting for each transaction (i.e., where each CAPEX transaction that we tested was recorded within the general ledger). Finally, we evaluated whether treatment of the selection of CAPEX items are consistent with Prospect's capitalization accounting policy.

Prospect was required to spend not less than \$10.0 million in CAPEX for the Rhode Island Hospitals required under Condition 5.3 for the period from October 1, 2021 through September 30, 2022. The Decision defines Rhode Island Hospitals to include Roger Williams Medical Center ("RWMC") and Our Lady of Fatima Hospital ("OLF") (collectively "Rhode Island Hospitals").

⁹ Supra. See note 2.

¹⁰ See page 30 of the Decision.

¹¹ While the majority of our selections were in excess of \$100,000, we also selected 25 CAPEX items less than \$100,000 totaling \$597,394 (thereby allowing for the inspection of a haphazard selection of both larger and smaller items).

The table below summarizes Prospect's reported CAPEX spending for the fiscal year ended September 30, 2022 as well as required adjustments to Prospect's reported amount based on the procedures described above.

	Routine			Strategic			Total	
	CCHP	RWMC	OLF	CCHP	RWMC	OLF		TOLAT
New Equipment/New Facilities	\$ (169,413)	\$ 4,366,987	\$ 2,595,069	\$-	\$-	\$	-	\$ 6,792,643
Equipment Replacement	1,100	519,745	414,183	-	-		-	935,028
Facility Renovation	-	7,223,416	2,275,049	(55,723)	1,304,388		-	10,747,130
Information Systems & Licenses	123,155	234,245	34,094	-	-		-	391,494
Total CAPEX per Prospect	\$ (45,158)	\$12,344,393	\$5,318,395	\$ (55,723)	\$1,304,388	\$	-	\$18,866,295
					Less CCHP		_	100,881
			Tota	al Rhode Island I	Hospitals Only			\$18,967,176
					CAPEX Items e Table below		_	(4,358,180)
				CAPEX	(, as adjusted		_	\$14,608,996

CCHP – CharterCARE Health Partners RWMC – Roger Williams Medical Center OLF – Our Lady of Fatima

Major CAPEX Projects in FY 2022

The following is a list of capital expenditure projects that exceeding \$200,000 during the 2022 fiscal year:

Project	Location	Amount
Upgrade Operating Rooms HVAC System (PACE)	RWMC	3,461,538
Anesthesia Workstations and related equipment	RWMC	2,029,735
Anesthesia Workstations and related equipment	OLF	1,684,535
Steam Plant Modernization (PACE)	OLF	1,479,897
Laparoscopy Surgical Towers	RWMC	1,393,336
Elevator Modernization (PACE)	RWMC	540,328
Chiller for Emergency Department (PACE)	RWMC	393,451
Oil Tank Replacement	RWMC	382,000
Roof Renovations for ICU and CCU (PACE)	RWMC	378,047
Anesthesia Patient Monitors	OLF	239,199
Fire Alarm System Upgrades	OLF	236,618

The following is a summary of CAPEX cash disbursements which were excluded from our calculation for fiscal year ending September 30, 2022:

- Individual capital expenditures within a larger project were recorded at a different time than when incurred. As such, certain individual capital expenditures were incurred prior to but recorded in Fiscal Year 2022, therefore are excluded from total expenditures.
- Certain capital expenditures related to non-hospital location. Since the expenditures were not related to the Rhode Island Hospitals, they are excluded from the total expenditures.
- Certain capital expenditures were initially recorded at CCHP prior to Fiscal Year 2022, then transferred to the hospital where the expenditure occurred in Fiscal Year 2022. Since the expenditures were incurred prior to Fiscal Year 2022, they are excluded from the total expenditures.
- Certain expenditures were incurred and recorded at PMH prior to Fiscal Year 2022 but were transferred to the applicable hospital during Fiscal Year 2022, therefore they are excluded from the total expenditures.

In conclusion, while \$4,358,180 of non-eligible expenditures for the Rhode Island Hospitals were included in Prospect's capital expenditure schedule, RSM observed that for the twelve months ended September 30, 2022, PCC's CAPEX expenditures of \$14,608,996 exceeded the \$10 million that Prospect was required to fund. As the CAPEX expenditures that were categorized accurately and funded by Prospect exceeded the minimum requirements, Prospect is compliant with Condition 5.3.

Condition 5.4:

No more than \$27 million of PACE financing may be applied against the minimum CAPEX requirement.

Measure of Success

1) Did Prospect only utilize up to \$27 million of Property Assisted Clean Energy ("PACE") loan financing towards its CAPEX requirements?

Procedures

- 1) Inquired as to the funding source for all capital expenditures.
- 2) Obtained schedule of use of PACE financing proceeds through September 30, 2022.

Observations and Finding

In 2020, Prospect obtained a \$42 million PACE loan to pay for improvements to RWMC. The loan bears interest at 5.75% per annum and is secured by a lien on RWMC's real property. An \$18 million PACE loan was obtained in January 2021 to pay for improvements to OLF.¹² The loan bears interest at 5.75% per annum and is secured by a lien of OLF's real property. As a result, under this Condition, no more than \$27 million of PACE financing may be applied against the minimum CAPEX requirement.

We inquired and requested a schedule of funding sources for all capital expenditures, including supporting documents. Prospect provided loan documentation and bank statements reflecting cash disbursements made related to PACE projects. Per review of the bank statements and capital expenditures schedules, it was determined that Prospect has utilized \$8,860,908 of PACE financing for CAPEX work completed from June 1, 2021 through September 30, 2022. As the amount of PACE financing is less than \$27 million, Prospect is in compliance with the Condition.

Condition 6.1

6.1 Interim Escrows. Pursuant to one or more escrow agreements acceptable to the Attorney General, Prospect, its parent entities and/or principal shareholders and Leonard Green shall, prior to Closing of the Proposed Transaction, fund three (3) escrow accounts as follows (collectively the "Interim Escrows"):

(a) The amount of \$12,000,000, of which Prospect shall fund \$4,000,000 and Leonard Green shall fund \$8,000,000 ("the Global Conditions Escrow");

¹² As discussed in page 11 of the PYA Report to the Rhode Island Department of Health, dated April 6, 2021.

(b) The amount of \$41,000,000 (the "CAPEX Escrow"), of which Prospect shall fund \$14,200,000 and Leonard Green shall fund \$26,800,000;

(c) The amount of \$27,000,000, funded entirely by Prospect ("MAAP Escrow");

(d) The Interim Escrows shall comply with, among other things, the terms set forth in Condition 6.5;

(e) All funds that Leonard Green is required to provide for the Interim Escrows shall be paid directly by Leonard Green; and

(f) The Interim Escrows shall remain in place until replaced as set forth in Conditions 6.2 and 6.3, and the Attorney General shall provide written instructions to the escrow agent for the Interim Escrows to release the funds in the Interim Escrows for the purpose of providing the Letters of Credit and/or Escrows required by Conditions 6.2 and 6.3.

(g) In the event a draw or a reduction is required from the Interim Escrows, such draw or reduction shall take place in accordance with the provisions of Conditions 6.4 or 6.5 as applicable.

Procedures

Procedures not applicable as funding occurred prior to Closing of the Proposed Transaction.

Measures of Success

No Measures of Success reflected as funding occurred prior to Closing of the Proposed Transaction.

Observations and Finding

RSM did not obtain and inspect related transaction documents, rather inquired with the Attorney General as to the status of the Interim Escrows, which were reported to have been funded prior to Closing of the Proposed Transaction. Since the Interim Escrows were funded prior to Closing of the Proposed Transaction, Prospect is compliant with Condition 6.1.

Condition 6.2:

Prospect Letters of Credit. Prospect, its parent entities and/or principal shareholders shall, on or before August 15, 2021, provide three (3) irrevocable standby letters of credit (collectively the "Prospect Letters of Credit"), in accordance with and subject to Condition 6.6, as follows:

- (a) A \$4,000,000 letter of credit that shall not expire until the Attorney General has determined that Prospect has complied with all Conditions through September 30, 2026 ("Prospect Global Conditions LOC").
- (b) A \$14,200,000 letter of credit (the "Prospect CAPEX LOC") that shall be reduced in accordance with the CAPEX Escrow/LOC Reduction Schedule set forth in Condition 6.4.
- (c) A \$27,000,000 letter of credit (the "MAAP LOC") that shall not expire until the Attorney General has determined that all of PCC's MAAP Obligations have been satisfied in full. The MAAP LOC shall, among other things, secure Prospect's guaranty of PCC's MAAP Obligations (see Condition 9). The MAAP LOC shall be reduced quarterly, only upon the written determination of the Attorney General, by the amount of the PCC's MAAP obligations that have been satisfied in the preceding quarter.

Measure of Success

- 1) Do the letters of credit set forth the correct amounts?
- 2) Do the terms of the letters of credit reflect the requirements under Section 6.2 and 6.6?
 - a. Are the Letters of Credit funded by means other than PCC's revenue, a loan secure by PCC's assets, or collateralized by PCC's assets?
 - b. Do the Letters of Credit list the Agent/Trustee as the beneficiary?

- c. Are the Letters of Credit irrevocable standby letters of credit in a form acceptable to the Attorney General?
- 3) When drawn upon
 - a. For CAPEX, does it meet the requirement CAPEX Escrow/LOC Reduction Schedule set forth in Condition 6.4?
 - b. Was it at the written direction of the Attorney General, if, as determined by the Attorney General:
 (i) Prospect fails to comply with its obligations under II. Financial Conditions (Conditions 5-11) or Condition 22 (Continuity of Services) and/or (ii) an Insolvency Event occurs?
 - c. Did the Attorney General provide written instructions, in accordance with these Conditions, to the financial institution issuing the Letters of Credit regarding the reduction in the Letters of Credit?

Procedures

1) Understand governance, policies and procedures and controls over execution of these transactions.

2) Obtain letters of credit and understand terms.

Observations and Finding

Per discussions with the Attorney General the letter of credit requirements are still being negotiated with Prospect, therefore RSM is unable to determine compliance at this time.

Condition 6.3:

Leonard Green Obligations. Leonard Green shall, on or before August 15, 2021, either fund Escrows or provide irrevocable standby Letters of Credit, in accordance with and subject to Conditions 6.5 and 6.6, provided that Leonard Green shall use reasonable commercial efforts to obtain the Letters of Credit as set forth in this Condition 6.3.

- (a) Provide an Escrow or a Letter of Credit in the amount of \$8,000,000 that shall not expire until the Attorney General has determined that Prospect has complied with all Conditions through September 30, 2026 ("LG Global Conditions Escrow/LOC").
- (b) Provide an Escrow or a Letter of Credit in the amount of \$26,800,000 (the "LG CAPEX Escrow/LOC") that that shall be reduced in accordance with the CAPEX Escrow/LOC Reduction Schedule set forth in Condition 6.4.

Measure of Success

- 1) Do the escrow agreements or letters of credit set forth the correct amounts?
- 2) Do the escrow agreements or letters of credit reflect the requirements under Conditions 6.3, 6.5 and 6.6?
- 3) In the event letter or credit is drawn upon or an escrow reduced, does it meet the requirements under Condition 6.4?

Procedures

- 1) Understand governance, policies and procedures and controls over execution of these transactions.
- 2) Obtain irrevocable standby letters of credit and understand terms.
- 3) If escrows are funded, obtain and review escrow agreements.
- 4) Review funding of escrows at closing either through settlement statements or other proof of payment.

Observations and Finding

Per discussions with the Attorney General Initial Escrows were funded, but the letter of credit requirements are still being negotiated, therefore RSM is unable to determine compliance at this time.

Condition 6.4:

"CAPEX Escrow/LOC Reduction Schedule" shall mean the following reductions in the Prospect CAPEX LOC and the LG CAPEX Escrow/LOC (collectively the "CAPEX Funds") based on the following conditions:

(a) An \$8 million reduction in the CAPEX Funds, with 40% of the reduction returning to Prospect and 60% of the reduction returning to Leonard Green, on the later to occur of September 30, 2021, or the date upon which all of the following conditions have been satisfied: (a) the Attorney General has determined in writing, based upon documentation provided by Prospect no later than July 30, 2021, that Prospect has spent not less than \$12.0 million in CAPEX for the Rhode Island Hospitals between October 1, 2019, and June 30, 2021, (provided that none of the foregoing CAPEX payments shall be included in the calculation of the minimum CAPEX requirement set forth in Condition 5.3(b)); (b) Prospect has provided Letters of Credit in accordance with Condition 6.2; and (c) Leonard Green has provided Escrows or Letters of Credit in accordance with Condition 6.3.

(b) A \$6.0 million reduction in the CAPEX Funds upon the written determination by the Attorney General that Prospect has complied with all Conditions through September 30, 2022, with the reduction prorated between Prospect and Leonard Green based on the Reduction Percentages.

(c) A \$7.0 million reduction in the CAPEX Funds upon the written determination by the Attorney General that Prospect has complied with all Conditions through September 30, 2023, with the reduction prorated between Prospect and Leonard Green based on the Reduction Percentages.

(d) A \$7.0 million reduction in the CAPEX Funds upon the written determination by the Attorney General that Prospect has complied with all Conditions through September 30, 2024, with the reduction prorated between Prospect and Leonard Green based on the Reduction Percentages.

(e) A \$7.0 million reduction in the CAPEX Funds upon the written determination by the Attorney General that Prospect has complied with all Conditions through September 30, 2025, with the reduction prorated between Prospect and Leonard Green based on the Reduction Percentages.

(f) A \$6.0 million reduction in the CAPEX Funds upon the written determination by the Attorney General that Prospect has complied with all Conditions through September 30, 2026, with the reduction prorated between Prospect and Leonard Green based on the Reduction Percentages.

(g) If Prospect fails to comply with a mandated condition in a given fiscal year, the scheduled reduction for that fiscal year shall not occur until the Attorney General has determined in writing that Prospect has remedied the failure.

(h) The term "Reduction Percentages" shall mean 66.67% to the LG CAPEX Escrow/LOC and 33.3% to the Prospect CAPEX LOC.

Measure of Success

No Measures of Success applicable as reductions of CAPEX Funds are performed by the Attorney General.

Procedures

No Procedures applicable as reductions of CAPEX Funds are performed by the Attorney General.

Observations and Finding

Reductions of CAPEX Funds are performed by the Attorney General and are subject to certain other conditions, therefore no other observations or findings noted.

Condition 6.5:

The following terms, among others, shall apply to the Escrows:

(a) The Escrows shall not be funded by PCC's revenue, funded by a loan secured by PCC's assets, or collateralized by PCC's assets;

(b) The funds in the Escrows shall, at the written direction of the Attorney General, be distributed to the Agent/Trustee, if, as determined by the Attorney General (i) Prospect fails to comply with its obligations under II. Financial Conditions (Conditions 5-11) or Condition 22 (Continuity of Services), and/or (ii) an Insolvency Event occurs;

(c) The Attorney General shall provide written instructions, in accordance with these Conditions, to the escrow agent regarding the distribution of funds from the Escrows;

(d) The Escrows shall not be reflected as a liability of PCC or the Hospitals on their financials;

(e) The Escrows, with the exception of the Interim Escrows set forth in Condition 6.1, shall be (i) with an entity that conducts business in the State of Rhode Island, (ii) be subject to Rhode Island law, and (iii) be subject to an agreement that provides, among other things, for disputes to be resolved in the courts of Rhode Island;

(f) The agreements governing the Escrows shall be approved by the Attorney General; and

(g) The escrow agent shall be approved by the Attorney General.

Measure of Success

No Measures of Success applicable as Condition is monitored by the Attorney General.

Procedures

No procedures applicable as Condition is monitored by the Attorney General.

Observations and Finding

None reflected as Condition is monitored by the Attorney General.

Condition 6.6:

The following terms, among others, shall apply to the Letters of Credit:

(a) The Letters of Credit shall not be funded by PCC's revenue, funded by a loan secured by PCC's assets, or collateralized by PCC's assets;

(b) The Letters of Credit shall list the Agent/Trustee as the beneficiary;

(c) The Letters of Credit shall be irrevocable standby letters of credit in a form acceptable to the Attorney General;

(d) The Letters of Credit may be drawn upon by the Agent/Trustee, at the written direction of the Attorney General, if, as determined by the Attorney General: (i) Prospect fails to comply with its obligations under II. Financial Conditions (Conditions 5-11) or Condition 22 (Continuity of Services) and/or (ii) an Insolvency Event occurs;

(e) The Attorney General shall provide written instructions, in accordance with these Conditions, to the financial institution issuing the Letters of Credit regarding the reduction in the Letters of Credit;

(f) The Letters of Credit shall not be reflected as a liability of PCC or the Hospitals on their financials;

(g) The Letters of Credit shall be (i) with an entity that conducts business in the State of Rhode Island, (ii) be subject to Rhode Island law, and (iii) be subject to an agreement that provides, among other things, for disputes to be resolved in the courts of Rhode Island;

(h) The agreements governing the Letters of Credit shall be approved by the Attorney General; and

(i) The Letters of Credit shall be issued by one or more financial institutions approved by the Attorney General.

Measure of Success

No Measures of Success applicable as condition is monitored by the Attorney General.

Procedures

No Procedures applicable as Condition is monitored by the Attorney General.

Observations and Finding

None reflected as Condition is monitored by the Attorney General.

Condition 6.7:

Reduction determinations with respect to the CAPEX Escrows and the Letters of Credit, as applicable, will be made by the Attorney General within thirty (30) days after documentation provided by Prospect to support a reduction is deemed complete by the Attorney General, such completeness determination not to be unreasonably withheld.

Measure of Success

No Measures of Success applicable as Condition is monitored by the Attorney General.

Procedures

No procedures applicable as Condition is monitored by the Attorney General.

Observations and Finding

None reflected as reductions are determined by the Attorney General.

Condition 6.8:

(a) If the Attorney General determines in writing, as provided in Condition 6.7, that Prospect has failed to comply with any of the required Conditions at any time in a given fiscal year, the Attorney General shall provide Prospect with written notice specifying in reasonable detail the Condition(s) that the Attorney General has determined has not been satisfied and the reasons therefore, and Prospect shall have thirty business days to cure any and all deficiencies with respect to such specified Condition(s). If Prospect has cured any and all deficiencies with respect to such Condition(s) within thirty (30) days of such written notice, the Attorney General shall make the scheduled reduction determination as provided in Condition 6.7.

(b) The Attorney General shall notify Prospect ten (10) days prior to any draw of the Escrows or Letters of Credit pursuant to Conditions 6.5(b) or 6.6(d), respectively, such notification to specify in reasonable detail the Condition(s) that the Attorney General has determined has not been satisfied and the reasons therefor, unless exigent circumstances exist, including but not limited to significant service disruptions or imminent closure of either of the Rhode Island Hospitals which require an immediate draw, in which case the Attorney General shall so inform Prospect, and may proceed with the draw within two (2) business days.

Measure of Success

1) Were all deficiencies cured within 30 business days of written notice from the Attorney General?

Procedures

1) Obtain and review documents related to curing issue.

Observations and Finding

Attorney General did not provide any notice of non-compliance during the year ended September 30, 2022, therefore, Prospect is in compliance.

Condition 6.9:

Prospect and Leonard Green shall pay all fees and costs associated with the Escrows and Letters of Credit.

Measure of Success

No Measures of Success applicable as condition is monitored by the Attorney General.

Procedures

No procedures applicable as Condition is monitored by the Attorney General.

Observations and Finding

None reflected as determinations of compliance regarding fees and costs associated with the Escrows and Letters of Credit are made by the Attorney General.

Condition 6.10

Agent/Trustee Agreement. Any of the funds from the Escrows and/or the Letters of Credit that are delivered to the Agent/Trustee shall be governed by the Agent/Trustee Agreement. Prospect and Leonard Green shall execute the Agent/Trustee Agreement within five (5) business days of its approval by the Attorney General.

Measure of Success

1) Was the Agent/Trustee Agreement executed within 5 business days of Attorney General's approval?

Procedures

- 1) Obtain executed agreements.
- 2) Note agreements were executed timely.

Observations and Finding

None reflected as agreements are monitored by the Attorney General.

Condition 7.1:

PCC shall ensure all payroll, including salaries, retirement contributions and benefits, payroll taxes, property taxes, sales taxes, hospital taxes and fees and workers compensation is paid on a timely basis. In the event that any such payments are delinquent by more than 15 days, PMH shall provide funding in an amount equal to the delinquency and cure the delinquency within thirty (30) days upon notification of the delinquency.

Measure of Success

- 1) Were all payroll costs, including salaries, retirement contributions and benefits, payroll taxes, state taxes, hospital taxes and fees and workers compensation paid by PCC on a timely basis?
- 2) If amounts were not paid on a timely basis, were past due amount cured within 30 days of notification of the delinquency?

Procedures

- 1) Obtain and read applicable policies and procedures ("P&P").
- 2) Discuss processes, policies and procedures with Prospect.
- Obtain and inspect detail of all payroll expenses including salaries, retirement contributions and benefits, payroll taxes, property taxes, sales taxes, hospital taxes and fees and workers compensation.
- 4) Obtain evidence that show liabilities were timely satisfied.

Observations and Finding

As discussed above, the continued existence of PCC and the Rhode Island Hospitals is dependent on Prospect. Without this continued support, PCC will be unable to timely meet is ongoing obligation related to operating expenses, including payroll, payroll taxes and benefits, applicable state and local taxes, and workers compensation.

This Condition requires that PCC ensure all payroll, including salaries, retirement contributions and benefits, payroll taxes, property taxes, sales taxes, hospital taxes and fees and workers compensation is paid on a timely basis. In the event that any such payments are delinquent by more than fifteen days, PMH is required to provide funding in an amount equal to the delinquency and cure the delinquency within thirty days upon notification of the delinquency.

We requested the following: (a) general ledger entries recording wages and salaries, payroll taxes and benefits; (b) accrued payroll liability schedule (i.e., a schedule detailing the amounts that PCC determined that is needed to pay) and supporting calculations that contained payroll expenses, retirement contributions and benefits, payroll taxes and workers compensation; and (c) proof of payroll payment (e.g., bank transfers from operating account for payment to third-party payroll processor, remittance of payroll taxes, remittance of retirement of retirement contributions and withholding to Plan Administrator).

Prospect satisfied our aforementioned request by providing a payroll funding summary for each payroll period from payroll reports prepared by ADP, a third-party payroll processor. The payroll funding summary contains the net payroll and withholdings, such as garnishment, employee taxes, 401K contributions. The payroll funding summary also contains employers' share of payroll taxes. In addition, Prospect provided wire confirmation from ADP and bank statements for October 2021 through September 2022.

We then verified the funding of net payroll, garnishment, employee and employer taxes, and 401K contributions to wire confirmations sent by ADP for each of the payroll paid for the period from October 1, 2021 through September 30, 2022. Additionally, we agreed amounts in the wire confirmations received from ADP to debit entries in the bank statements and noted timely funding. Finally, we compared salaries and wages, payroll taxes and retirement benefits to funded amounts to ensure that all obligations related to payroll, including payroll taxes and benefits were satisfied for the year ended September 30, 2022. See Table 7.1.1.

The salaries and wages, payroll taxes and retirement benefits per general ledger do not include amounts for workers compensation as those amounts are not funded in a similar manner to other benefits. Through extensive discussions held with PCC, workers compensation is managed by Prospect for all of their medical facilities in order to provide better administration of workers compensation benefits. The annual premium amount is sent to PCC via intercompany account from Prospect and is recorded as a prepaid expense. There was no indication during our discussions and subsequent responses provided by Prospect of any delay in the payment of workers compensation. Health insurance benefits are self-funded by Prospect and administered by a third party, HealthComp. Through discussions held with Prospect and HealthComp, no lapses in funding by Prospect for health insurance claim reimbursement were indicated.

Table 7.1.1

Salaries and wages, payroll taxes and retirement benefits per general ledger (A) Payroll Funding Summary from ADP payroll reports (B): Direct Deposit Check Garnishment Employer/Employee Taxes Total for the period from October 1, 2021 through September 30, 202



_401k	
Grand Total	
Variance (B)-(A)	
Variance %	

Salaries and wages, payroll taxes and retirement benefits were funded timely, on or before the payroll date, without exception. An unreconciled variance of 1.6% of salaries and wages, payroll taxes and retirement benefits does not warrant further investigation as RSM tested all payroll funding summaries from ADP and variance appears to result from accrual accounting (i.e., timing differences).

Based on the procedures performed, Prospect paid timely payroll, including salaries, retirement contributions and benefits, and payroll taxes for the period from October 1, 2021 through September 30, 2022. Property taxes, sales taxes, hospital taxes and fees were tested as part of Condition 7.2 below and no issues were noted. Therefore, based on the procedures performed, Prospect paid timely payroll, including salaries, retirement contributions and benefits, payroll taxes, property taxes, sales taxes, hospital taxes and fees and benefits, payroll taxes, property taxes, sales taxes, hospital taxes and fees and workers compensation and is in compliance with this Condition.

Condition 7.2:

PCC shall ensure its vendors are paid on a timely basis. In the event accounts payable days outstanding is greater than 90 days, PMH shall provide funding to PCC so that accounts payable are less than 90 days at the next quarterly measurement.

Measure of Success

1) If any accounts payable amount are more than 90 days past due, did PMH provide funding to PCC so that accounts payable is less than 90 days at the next quarterly measurement?

Procedures

- 1) Obtain and read applicable P&P.
- 2) Obtain and inspected schedule of accounts payable and accrued expenses
- 3) For outstanding amounts greater than 90 days:
 - a. Inquire reason for non-payment, such as dispute
 - b. If outstanding amount is unrelated to disputes, assess whether subsequent funding was timely received from PMH.

Observations and Finding

The Rhode Island Hospitals' ability to provide consistent and effective services to the community depend not only on PCC's ability to pay its employees and vendors but also the ability to do so on a timely basis. As noted above, continued support from Prospect is necessary for the continued existence of PCC and the Rhode Island Hospitals.

This Condition requires that PCC ensure its vendors are paid on a timely basis. In the event accounts payable days outstanding is greater than 90 days, Prospect shall provide funding to PCC so that accounts payable are less than 90 days at the next quarterly measurement.

We requested the following: (a) accounts payable aging and schedule of other accrued liabilities as of September 30, 2022; (b) list of accrued expenses as of September 30, 2022, including date of invoice and payment due date; and (c) uninvoiced purchase orders (goods or services received but invoices have not been received). We read the policy titled, "Expense Recognition, Accounts Payable and Accrued Liabilities" and discussed certain items within the policy with Prospect on November 17, 2021. We observed that Prospect's aging schedules for RWMC and OLF contains cumulative amounts grouped by

the number of months the unpaid invoice is past the payment due dates found on the invoice, (e.g., 1 month, 2 months, 3 months and over 3 months) as of September 30, 2022.

Table 7.2.1 – Accounts Payable aging as of September 30, 2022



We agreed the balances per the account payable aging schedules to the account payable balances recorded within PCC's general ledger.

We inspected the aging schedules and noted that there were in the aggregate **Constant of unpaid** invoices that were 3 months and greater past due. The aging schedules for the quarter ended December 31, 2022, obtained from Prospect, indicates **Sector** of unpaid invoices that were 3 months and greater past due (see Table 7.2.2). As such the total unpaid invoices that are 3 months and greater overdue increased **Constant**. Of the **Constant** that was unpaid as of September 30, 2022, **Constant** remained unpaid as of December 31, 2022.

¹³ According to Prospect, the amount listed in the Unallocated Amount Column can be the result of the following: (i) The amount is not within the range of the defined aging buckets for payment due; (ii) the outstanding amount for the invoice and the installment do not match. This can happen when one of the amounts is displayed as a positive amount and the other as a negative amount; or (iii) the payment amount is greater than the invoice amount, which can happen when the invoice distributions have different accounting dates, and the invoice or installment has been paid in between the accounting dates.



Table 7.2.2 – Accounts Payable Aging as of December 31, 2022

The following vendors were owed amounts more than 90 days past due as of the quarter ended September 30, 2022, and remain unpaid as of the quarter ended December 31, 2022:

Table 7.2.3



Amounts past due to Roger Williams Medical Center are related to Medicare reimbursements due to CharterCare Health Partners prior to the 2014 acquisition of CharterCare Health Partners by Prospect. Since CharterCare Health Partners held a 15% interest in the acquiring entity after the acquisition, these amounts have remained outstanding. According to Prospect, the aforementioned amount as well as other amounts due to from CharterCare Health Partners related to the original acquisition will be settled with the acquisition of the remaining 15% ownership interest owned by CharterCare Health Partners.



The other past due amounts consist of individual balances for a selected in Exhibit 2 Upon inquiry, Prospect indicated that they have been paying vendors later than usual overall, and that these specific vendors with balances over 90 days past due are related to that issue. Prospect indicated they are formulating a plan to reduce the number of days accounts payable that remain outstanding on an overall level.

To further assess whether there were additional unpaid amounts (e.g., amounts owed for which invoice amounts had not been received), we requested a list of accrued expenses as of September 30, 2022. This listing typically would contain expenses associated with goods and services received for which invoices have not yet been received. These expenses must be considered in assessing compliance with Condition 7.2.

¹⁴ Supra. See note 5.

Accrued expense information received is summarized as follows:

Account	RWMC	OLF	Total
(A) Other Accrued Expenses Payable			
(B) Escheatment Payable			
(C) Sales Tax Payable			
(D) Fees Payable - Other			
(E) Property Taxes Payable			
(F) PACE Liability			
Total			

We agreed the balances on the list of accrued expenses to the general ledger balances. We then inspected the content of each schedule noting the counterparty, the nature of the obligation and the payment terms (when available). No issues were noted in the accrued expenses that impacted compliance with the Condition. We observed the following details with respect to each accrued expense account:



Our understanding of this condition, confirmed through discussion with the Attorney General, is that vendor invoices be paid in less than 90 days. Consequently, Prospect is not in compliance as there were invoices totaling **matrixed** that were more than 90 days past due as of September 30, 2022, and there remain unpaid invoices totaling **matrixed** (see Table 7.2.3 above and related explanations) as of the quarter ended December 31, 2022.

Condition 8:

PACE Obligation: Prospect shall guarantee the satisfaction of, and pay, all obligations owed by the Rhode Island Hospitals for PACE financing, including all debt service payments, fines, penalties and any other PACE related costs and expenses during the period of Prospect's ownership of Prospect CharterCARE and the Rhode Island Hospitals, and shall enter into an agreement prior to closing of the Proposed Transaction to meet this obligation.

Measure of Success

1) Did Prospect provide a guarantee for the satisfaction of, and pay, all obligation owed by Rhode Island Hospitals for PACE financing, including all debt service payments, fines, penalties and any other PACE related costs and expenses prior to the closing of the Proposed Transaction?

Procedures

- 1) Reviewed documents provided relating to Prospect's guarantee of Rhode Island Hospitals' Pace financing.
- 2) Confirmed that the guarantee was made prior to the closing of the transaction.
- 3) Obtained repayment schedule and assessed whether payments were made timely.

Observations and Finding

As noted in the Decision, cash from all the hospitals owned by Prospect are swept into an account managed by Prospect. This factor along with the Rhode Island Hospitals' dependence on Prospect for their continued existence creates a risk for delinquent PACE financing payments.

This Condition requires that Prospect guarantee the satisfaction of, and pay, all obligations owed by the Rhode Island Hospitals for PACE financing, including all debt service payments, fines, penalties and any other PACE related costs and expenses during the period of Prospect's ownership of PCC and the Rhode Island Hospitals, and enter into an agreement prior to closing of the Proposed Transaction to meet this obligation.

In the quarter ended June 30, 2021, RSM obtained and read the PACE Payment and Reimbursement Agreement, dated May 27, 2021 ("PACE Agreement"). Section 1 of the PACE Agreement states, "PMH hereby agrees to directly pay or reimburse: (i) RWMC for all amounts payable by RWMC under or with respect to the RWMC PACE Agreements as and when payable from the date of this Agreement through PMH's ownership, directly or indirectly, of any interest in RWMC, and (ii) SJHSRI for all amounts payable by SJHSRI under or with respect to the SJHSRI PACE Agreements as and when payable from the date of this Agreements as and when payable from the date of this Agreements as and when payable by SJHSRI under or with respect to the SJHSRI PACE Agreements as and when payable from the date of this Agreement through PMH's ownership, directly or indirectly, of any interest in SJHSRI." We also obtained and read the PACE Financing Agreements.

Prospect provided the PACE Financing Agreements, including Installment Payment Schedules contained in Schedule III for both RWMC and OLF (SJHRI), as well as each bank remittance advice that demonstrates payments made during the period in question. We then agreed payments made to Installment Payment Schedules. We then agreed payments made to Installment Payment Schedules. Table 8.1 below reflects the required installment payments due under the PACE obligations. All payment amounts were traced to bank remittance advice without exception.

Table 8.1



Based on the procedures performed, all obligations by Rhode Island Hospitals for PACE financing were satisfied as of September 30, 2022. As a result, Prospect is in compliance with this Condition.

Condition 9.1:

Prospect shall guarantee the satisfaction of, and pay, all MAAP Obligations of the provider organizations within PCC, including the Rhode Island Hospitals and shall enter into an agreement prior to closing of the Proposed Transaction to meet this obligation.

Measure of Success

1) Did Prospect provide a guarantee for the satisfaction of, and pay, all MAAP Obligations of all the provider organizations within PCC, including the Rhode Island Hospitals, prior to closing of the Proposed Transaction?

Procedures

- 1) Reviewed documents relating to Prospect's guarantee of all MAAP Obligations of the provider organizations within PCC, including the Rhode Island Hospitals.
- 2) Confirmed that the guarantee was made prior to the closing of the transaction.
- 3) Obtained evidence of payment of all MAAP obligations for the quarter ended September 30, 2021.

Observations and Findings

MAAP obligations are at risk for delinquent payments because of the factors noted above as relating to Condition 8. This risk is mitigated to a certain extent by the repayments of the obligation that are deducted from the Medicare Reimbursements.

This Condition requires that Prospect guarantee the satisfaction of, and pay, all MAAP Obligations of the provider organizations within PCC, including the Rhode Island Hospitals and enter into an agreement prior to closing of the Proposed Transaction to meet this obligation.

In the quarter ended June 30, 2021, we obtained and read the MAAP Payment and Reimbursement Agreement, dated May 27, 2021 ("MAAP Agreement"). Section 1 of the MAAP Agreement states, "PMH hereby agrees to directly pay or reimburse the Providers¹⁵ for all amounts (a) due and payable as of the Effective Date by the Providers for MAAP Obligations, which shall include recoupments, fines, penalties and any other related costs and expenses and/or (b) for the amount of any MAAP recoupments made by the Centers for Medicare & Medicaid Services ("CMS") after the Effective Date from Medicare reimbursements made to the Providers."

For the period from October 1, 2021 through September 30, 2022, we requested evidence of payment of all MAAP obligations. We then confirmed recoupments made to the monthly Provider Payment Summary Reports from CMS, which shows the reimbursement claim, adjustments to the claim, allowed amount and amount paid to the provider. The payment or "recoupment" of MAAP obligations is deducted from amounts owed to Rhode Island Hospitals from current claims in arriving at the net amount paid to the provider. The recoupments of 25% and 50% were made in accordance with the CMS Fact Sheet dated October 8, 2020.

The following are the recoupments of the advances under the Medicare Accelerated and Advance Payments Program from Medicare reimbursements. We confirmed the "Monthly Repayments" shown in the table below with amounts shown in CMS Provider Payment Summary Reports provided to us by Prospect.

¹⁵ Providers are defined as collectively Prospect CharterCARE RWMC, LLC, Prospect CharterCARE SJHSRI, LLC, Prospect Blackstone Valley Surgicare, LLC, Prospect CharterCARE Physicians, LLC, dba CharterCARE Medical Associates, New University Medical Group, LLC, dba University Medical Group, and Prospect CharterCARE Home Health and Hospice, LLC.

Table 9.1.1



As of September 30, 2022, cumulative overall variance primarily represents understatement errors for Prospect CharterCARE Physicians.

Based on the procedures performed, Prospect is in compliance with the Condition and repaid a total of during the fiscal year. This amount is less than the amount reflected on CMS reports due to misstatements of reported amounts. The identified misstatements do not impact Prospect's compliance with the Condition. Prospect additionally met the requirement under Condition 6.2(c) for the release of funds in amounts equal to the Monthly Repayments per CMS Reports, as noted in Table 9.1.1.

Condition 9.2:

Prospect shall use its best efforts to obtain favorable terms for the repayment of all of the MAAP Obligations of all the provider organizations within PCC, including the Rhode Island Hospitals, and provide the Attorney General with the terms of any such agreement.

Measure of Success

1) Did Prospect provide the Attorney General with the terms of the agreement for repayment of all of the MAAP Obligations of all provide organizations within PCC, including the Rhode Island Hospitals?

Procedures

- 1) Inquired about status of negotiation.
- 2) If successful in negotiating terms, obtained and read amendment(s) to agreement(s).

Observations and Finding

Given the historically financial losses of PCC and the Rhode Island Hospitals noted in the Decision, when possible, more favorable terms should be obtained for repayment of all obligations, including the MAAP Obligation.

This Condition requires that Prospect use its best efforts to obtain favorable terms for the repayment of all of the MAAP Obligations of all the provider organizations within PCC, including the Rhode Island Hospitals, and provide the Attorney General with the terms of any such agreement.

MAAP Funds were provided under the CARES Act, which is a federal government program with stated terms that are not subject to negotiation. However, the Continuing Appropriations Act, 2021 and Other Extensions Act, enacted on October 1, 2020, provided for more favorable terms to providers and suppliers. Otherwise, funds provided would have had to have been repaid 120 days after receipt of funds.

By virtue of the enactment of the Continuing Appropriations Act, 2021 and Other Extensions Act, Prospect obtained favorable terms for the repayment of the MAAP Obligation. Since these terms were created by statute, there was no additional avenue for Prospect to obtain more favorable terms than those provided under the statute. Therefore, Prospect is in compliance with the Condition.

Condition 10:

TRS Note and MPT Amendments¹⁶: Prospect shall extend the maturity of the TRS Note to five (5) years from April 30, 2021, and none of the PCC assets shall be used to satisfy the TRS Note during said five (5) year period, including through a sale/lease-back of said assets. Thereafter, any transfer of the PCC assets, including through a sale/lease-back, shall not occur unless and until approved by the Attorney General pursuant to the Hospital Conversion Act, R.I. Gen. Laws § 23-17.14-1 *et seq*. Prospect shall amend the TRS Note to reflect these Conditions and execute it prior to the closing of the Proposed Transaction.

Measure of Success

- 1) Did Prospect extend the maturity of the TRS Note to April 30, 2026 prior to the closing of the Proposed Transaction?
- 2) Does the TRS amendment reflect use of PCC assets.
- 3) Post May 1, 2021, have any PCC assets the subject of sale lease-back arrangement?

Procedures

- 1) Obtained amendment to TRS note.
- 2) Confirmed that TRS note maturity date was extended to April 30, 2026.
- Confirmed that the TRS note amendment contains terms specifying that no PCC assets shall be used to satisfy the note during the five (5) year period (April 30, 2021 to April 30, 2026), including through a sale/lease-back of PCC assets.

Observations and Finding

Given the financial condition of Prospect and its hospitals¹⁷, Prospect needs to find sources of funding for its continuing operating losses and debt service payments. As previously discussed herein, Real property is the single biggest asset of the Rhode Island Hospitals.

This condition requires that Prospect extend the maturity of the TRS Note to five (5) years from April 30, 2021, and none of the PCC assets be used to satisfy the TRS Note during said five (5) year period, including through a sale/lease-back of said assets. Thereafter, any transfer of the PCC assets, including through a sale/lease-back, cannot occur unless and until approved by the Attorney General pursuant to the Hospital Conversion Act, R.I. Gen. Laws § 23-17.14-1 *et seq.* Prospect is required to amend the TRS Note to reflect these Conditions and execute it prior to the closing of the Proposed Transaction.

We requested, received and read the Amendment to Promissory Note ("TRS Loan"), dated May 27, 2021, between Prospect Medical Holdings, Inc., as borrower, and MPT TRS Lender PMH, LLC, as lender. Section 2(a) of the amendment states, "Section 6(b) of the Original Note is hereby amended and restated

¹⁶ See page 32 of the Decision, "PMH entered into three transactions with Medical Properties Trust, Inc. ("MPT") in 2019. In the first of these, PMH sold its hospitals in Connecticut, Pennsylvania, and all but one of its hospitals in California to MPT for approximately \$1.4 billion. MPT then leased these hospitals back to PMH. PMH, according to its agreement with MPT, will pay rent for at least the next 15 years in order to continue operating in facilities it owned until recently. In the second transaction, PMH took out a \$51 million mortgage on one of its California hospitals; this mortgage is at a 7.5% interest rate per annum and matures in 2034. And in the third transaction, PMH signed a promissory note in exchange for \$113 million from MPT, referred to herein as the "TRS Note." Interest on the note is 7.5% per annum and subject to an annual escalation clause. PMH must pay back the full note amount by July 2022."

in its entirety to read as follows: (b) As used herein, the term "Maturity Date" shall mean April 30, 2026." Pursuant to Section 3(b) of the amendment, the parties agree that "that the Closing of the Special Condition Property shall not occur until satisfaction of the Special Conditions (*as such term is defined in the Purchase Agreement* [emphasis added]), which includes approval of the Rhode Island Office of the Attorney General and Rhode Island Department of Health. The Closing of the Special Condition Property shall not occur until a date after April 30, 2026, and until satisfaction of the Special Conditions."

Additionally, w

The maturity date of the note was initially extended to April 30, 2026 prior to the closing of the Proposed Transaction, and the Amendment dated May 27, 2021 specified that no PCC assets shall be used to satisfy the note during the 5-year period of April 30, 2021, to April 30, 2026.

Condition 11:

Management Fees: Upon consummation of the contemplated buy-out of the 15% CCCB ownership in Prospect CharterCARE as approved by the courts or September 30, 2021, whichever is sooner, the Prospect CharterCARE Management Services Agreement shall be terminated and no management fees shall be assessed to or collected from PCC, including prior accrued management fees. During the Conditions and Monitoring Period, no management fees or other similar charges and assessments of any type pertaining to Prospect's central office functions shall be levied against Prospect CharterCARE or the Rhode Island Hospitals.

Measure of Success

- 1) Was the PCC Management Services Agreement terminated at the sooner of (i) the consummation of the buy-out of the 15% CCCB ownership in PCC or (ii) September 30, 2021?
- 2) Are local hospitals, including the Rhode Island Hospitals, being charged for their share of PCC corporate level expenses?

Procedures

- 1) Obtained evidence of the termination of the PCC Management Services Agreement.
- 2) Ensured that agreement was terminated at the earlier of the consummation of the buyout of the 15% CCCB ownership in PCC or September 30, 2021.
- 3) Scanned general ledger for payments to affiliates that may appear to be a disguised payment of a management fee (e.g., overhead allocation, or construction fee, etc.)
- 4) Reviewed management fee expense account and ensured that no management fees were charged during the relevant period.

Observations and Findings

Prospect was collecting a management fee from PCC until April 2021.

The buyout of the 15% CCCB ownership in PCC occurred on August 18, 2021, and as noted above no management fee expense was assessed to or collected from PCC during the Conditions and Monitoring Period. As such, Prospect is in compliance with the Condition.

Condition 13:

Not later than the fiftieth (50th) day after the end of each fiscal quarter, Prospect shall provide the Monitor and the Attorney General with quarterly financial statements, quarterly balance sheet, quarterly statement

of operations and quarterly statement of cash flows (including accounts payable and any amounts due to or due from affiliates), for Prospect Medical Holdings and Prospect CharterCARE and any other evidence documenting compliance with II. Financial Conditions (Conditions 5-11) and Condition 22 for the preceding quarter, which documents shall be certified as accurate by Prospect's Chief Financial Officer, and the PCC board minutes (Condition 29).

Measure of Success

- 1) Were quarterly financial statements, quarterly balance sheets, quarterly statement of operations and quarterly statement of cash flows for Prospect Medical Holdings and Prospect CharterCare and any other evidence documenting compliance with Conditions 5-11 and Condition 22 for the preceding quarter provided within 50 days after the end of each fiscal quarter?
- 2) Were the statements above certified as accurate the Prospect's Chief Financial Officer and the PCC board minutes?

Procedures

 Obtain quarterly financial statements, quarterly balance sheet, quarterly statement of operations and quarterly statement of cash flows (including accounts payable and any amounts due to or due from affiliates), for Prospect Medical Holdings and Prospect CharterCARE and any other evidence documenting compliance with II. Financial Conditions (Conditions 5-11) and Condition 22 for the preceding quarter, which documents shall be certified as accurate by Prospect's Chief Financial Officer, and the PCC board minutes (Condition 29) ("Quarterly Financial Package").

Observations and Finding

For the reporting in Fiscal Year 2022, Prospect provided its Quarterly Financial Packages which included quarterly financial statements, quarterly balance sheets, quarterly statement of operations and quarterly statement of cash flows for Prospect Medical Holdings and Prospect CharterCARE, and an attestation of compliance for Conditions 5 -11 and Condition 22 made by Prospect's Chief Financial Officer. The Quarterly Financial Package for the quarter ended December 31, 2021 was provided on February 18, 2022. The Quarterly Financial Package for the quarter ended March 31, 2022 was provided on May 20, 2021. The Quarterly Financial Package for the quarter ended June 30, 2022 was provided on August 19, 2022. The Quarterly Financial Package for the quarter ended September 30, 2022 was provided on November 18, 2022. As all required documentation was provided timely for each quarter of the Fiscal Year, Prospect is in compliance with the Condition.

Condition 14:

Not later than February 15th of each year, Prospect shall furnish the Monitor and the Attorney General with the audited annual financial statements of Prospect Medical Holding and Prospect CharterCARE, including but not limited to: (a) documentation of compliance with II. Financial Conditions (Conditions 5-11) and Conditions 16-29 for the preceding fiscal year, including any and all supporting documents for expenditures, including but not limited to general ledgers, current contracts, invoices, receipts, and (b) providing a projected capital budget for PCC for the next three (3) years. *Measure of Success*

1) Were audited financial statements of PMH and PCC, including but not limited to:

- (a) documentation of compliance with Conditions 5-11 and Conditions 16-29 of the preceding year, including but not limited to general ledgers, current contracts, invoices, receipts and
- (b) a capital budget for PCC for the next 3 years provided by February 15th of each year?

Procedures

 Obtain audited annual financial statements of PMH and PCC, including but not limited to: (a) documentation of compliance with II. Financial Conditions (Conditions 5-11) and Conditions 16-29 for the preceding fiscal year, including general ledgers, current contracts, invoices, receipts, and (b) capital budget for PCC for the next three years ("Annual Financial Package").

Observations and Finding

Prospect provided its Annual Financial Package which included audited financial statements, an attestation of compliance for Conditions 5 -11 and Conditions 16-29 made by Prospect's Chief Financial Officer and a capital budget for PCC for each of the three years ending September 30, 2023, 2024 and 2025. The Annual Financial Package was provided on June 15, 2023, however the Annual Financial Package did not include audited financial statements for PCC nor a capital budget for PCC for the next 3 years. An additional Annual Financial Package was provided on August 3, 2023, however such Package did not include complete audited financial statements for PCC. Completed audited financial statements for PCC were provided on August 12, 2023. As all required documentation was not provided timely, Prospect is not in compliance with the Condition.

Condition 15:

During the Conditions and Monitoring Period, Prospect shall provide the Attorney General with evidence of a board vote of the boards of Prospect and PCC, each accepting the audited financial statements of both Prospect and PCC.

Measure of Success

1) Was evidence of board vote of the boards of Prospect and PCC accepting the audited financial statements of both Prospect and PCC provided to the Attorney General annually?

Procedures

1) Obtain and read applicable minutes of board meeting.

Observations and Finding

Prospect provided evidence that both the Prospect board and the PCC board accepted the audited financial statements of both Prospect and PCC for the years ended September 30, 2022 and 2021. Prospect is in compliance with the Condition.

Condition 16.1:

During the Conditions and Monitoring Period, provide the Attorney General with notice of any proposed change to the documents related to the MPT Transaction to the extent the changes concern, will by their terms apply to, or will materially impact any Rhode Island entities, no fewer than thirty days prior to the implementation of any such change;

Measure of Success

1) Was notice of any proposed change to the documents related to the MPT Transaction to the extent the changes concern or will apply to or materially impact any Rhode Island entities provided to the Attorney General no fewer than thirty days prior to the implementation of such change?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Since the Master

Restructuring Agreement was not noticed at least 30 days prior to implementation, Prospect is not in compliance with the Condition.

Condition 16.2:

During the Conditions and Monitoring Period, provide the Attorney General with notice of any activity concerning the TRS Note, including but not limited to, repayment, refinancing, default and or waiver, no fewer than thirty days prior to the implementation of any such change.

Measure of Success

 Was notice of any activity concerning the TRS Note, including but not limited to repayment, refinancing, default and/or waiver, provided to the Attorney General no fewer than thirty days prior to the implementation of such change?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Since activity

concerning the TRS Note was not noticed at least 30 days prior to implementation, Prospect is not in compliance with the Condition.

Condition 16.3:

During the Conditions and Monitoring Period, provide the Attorney General with copies of any and all notices provided to or received by a party under the Merger Agreement.

Measure of Success

1) Were copies of any and all notices provided to or received by a party under the Merger Agreement provided to the Attorney General?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to the Merger Agreement. RSM additionally reviewed the audited financial statements of Prospect for the years ended September 30, 2022 and 2021, which did not indicate any changes in the Merger Agreement. Prospect is in compliance with the Condition.

Condition 16.4:

During the Conditions and Monitoring Period, provide the Attorney General with notice of any proposed change to the documents related to the obligations owed by the Rhode Island Hospitals for PACE financing, no fewer than thirty days prior to the implementation of any such change.

Measure of Success

1) Was notice of any proposed change to the documents related to the obligations owed by the Rhode Island Hospitals for PACE financing provided to the Attorney General no fewer than thirty days prior to the implementation of any such change?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to PACE financing. RSM additionally verified, without exception, the amounts paid for PACE financing during the testing period to the required amounts per the Installment Payment Schedules contained in Schedule III of the Pace Financing Agreements. This would indicate no changes have been made to the documents related to PACE financing. Prospect is in compliance with the Condition.

Condition 16.5:

During the Conditions and Monitoring Period, provide the Attorney General with notice of any proposed change to the documents related to the MAAP obligations of the provider organizations within PCC, including the Rhode Island Hospitals, no fewer than thirty days prior to the implementation of any such change.

Measure of Success

1) Was notice of any proposed change to the documents related to the MAAP obligations of the provider organizations within PCC, including the Rhode Island Hospitals, provided to the Attorney General no fewer than thirty days prior to the implementation of any such change?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to the MAAP obligations. Additionally, MAAP is a federal government program administered by the CMS, as such changes to the documents related to the MAAP obligations are non-negotiable. Prospect is in compliance with the Condition.

Condition 16.6:

During the Conditions and Monitoring Period, provide the Attorney General with notice of any and all Insolvency Event(s) of Prospect and or any of its subsidiaries. For purposes of this Condition, the exclusion of Proceedings for Affected Entities whose aggregate revenues do not exceed 5% of the consolidated revenues of Prospect and all of its consolidated subsidiaries for any of the preceding three fiscal years, shall not apply.

Measure of Success

1) Was notice of any and all Insolvency Event, as defined in the Decision, of Prospect and or any of its subsidiaries provided to the Attorney General?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to Insolvency Events. RSM additionally performed an adverse data search and there were no Insolvency Events noted in the adverse data search. Prospect is in compliance with the Condition.

Condition 17:

During the Conditions and Monitoring Period provide sixty days' written advance notice to the Attorney General of any terminations or material amendments to the internal agreements between the Rhode Island entities and Prospect and its affiliates (e.g., Management Agreement).

Measure of Success

1) Was sixty days' written advance notice of any terminations or material amendments to the internal agreements between the Rhode Island entities and Prospect and its affiliates (e.g., Management Agreement) provided to the Attorney General?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to the internal agreements between the Rhode Island entities and Prospect and its affiliates. RSM additionally reviewed audited financial statements of Prospect for the years ended September 30, 2022 and 2021, which did not indicate any changes related to internal agreements between the Rhode Island entities and Prospect and its affiliates. Prospect is in compliance with the Condition.

Condition 18:

During the Conditions and Monitoring Period provide sixty days' written advance notice to the Attorney General of any and all new proposed organizational agreements between the Rhode Island entities and Prospect and its affiliates.

Measure of Success

1) Was 60 days written advance notice of any and all new proposed organizational agreements between the Rhode Island entities and Prospect and its affiliates provided to the Attorney General?

Procedures

- 1) Obtain and read notice and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.

Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to the any proposed organizational agreements between the Rhode Island entities and Prospect and its affiliates. RSM additionally reviewed audited financial statements which did not indicate any proposed changes in such agreements. Prospect is in compliance with the Condition.

Condition 19:

During the Conditions and Monitoring Period, real or personal property, including any lines of service, owned by PCC with a value in excess of \$100,000 shall not be sold, transferred, or encumbered without prior notice of at least sixty (60) days and approval by the Attorney General. This condition shall not be construed to limit the authority of the Attorney General under R.I. Gen. Laws § 23-17.14-1, et seq.

Measure of Success

- 1) Were there sale, transfer, or encumbrance of any real or personal property, including any lines of service, owned by PCC with a value in excess of \$100,000?
- 2) Was prior notice of at least sixty days provided and approved by the Attorney General?

Procedures

1) Perform title and UCC searches for sale, transfer, or encumbrances of any real or personal property.
Observations and Finding

Prospect indicated in its annual reporting that no notices were required to be sent with respect to the Condition. RSM additionally performed a title and UCC searches for occurrences of any sale, transfer, or encumbrances between October 1, 2021 and September 30, 2022, that would have required prior notice of at least sixty days and approval by the Attorney General. There were no such events noted in the search requiring notice to and approval by the Attorney General. Prospect is in compliance with the Condition.

Condition 21:

During the Conditions and Monitoring Period, Prospect and Prospect CharterCARE shall provide:

- (a) Any and all notices of investigation, violations, adverse findings, determinations and actions including fines and penalties, or complaints from the Office of Inspector General, Securities and Exchange Commission, Internal Revenue Service, Centers for Medicare and Medicaid Services, United States Department of Justice, any state attorney general, the Rhode Island Department of Health, Rhode Island Medicaid, any other Rhode Island regulatory body, or any hospital accreditation organizations, as well as any and all documents related to the resolution of any notices or complaints;
- (b) Any and all notices or complaints received from the state of Rhode Island or a Rhode Island municipality for violations, or potential violations, of state tax law, including but not limited to, any notice for delinquency in payments of taxes; and
- (c) All notices, complaints, or other documents shall be provided to the Attorney General within fifteen (15) days of receipt by Prospect and/or Prospect CharterCARE.

Measure of Success

- 1) Was the Attorney General provided any and all notices of investigation, violations, adverse findings, determinations and actions including fines and penalties, or complaints from the Office of Inspector General, Securities and Exchange Commission, Internal Revenue Service, Centers for Medicare and Medicaid Services, United States Department of Justice, any state attorney general, the Rhode Island Department of Health, Rhode Island Medicaid, any other Rhode Island regulatory body, or any hospital accreditation organizations, as well as any and all documents related to the resolution of any notices or complaints?
- 2) Was the Attorney General also provided any and all notices or complaints received from the state of Rhode Island or a Rhode Island municipality for violations, or potential violations, of state tax law, including but not limited to, any notice for delinquency in payments of taxes?
- 3) Was the Attorney General provided the aforementioned notices within fifteen days of receipt by Prospect and or PCC?

Procedures

- 1) Obtain and read notice(s) and documents supporting the subject of the notice.
- 2) Determine if the notice was sent timely.
- 3) Understand process for ensuring timely notice to RIAG.
- 4) Perform open source adverse media inquiry (including search of court records)
- 5) Scan general ledger for expenses potentially associated with fines and or penalties.

Observations and Finding

Prospect provided notices related to investigations performed by the Rhode Island Department of Health, the Joint Commission, the Centers for Medicare and Medicaid Services and the Occupational Safety and Health Administration and the resolutions of such investigations.

There were two instances where a notice was not provided timely to the Attorney General. One of the instances of non-timeliness related to the initial notice received from the Joint Commission. The other instance was related to the resolution of one incident related to an investigation performed by the Rhode

Island Department of Health. All notices pertained to specific complaints related to patient treatment within the hospitals.

With respect to notices of resolution provided by Prospect, there was one instance where we were unable to determine if the resolution provided by the Joint Commission was provided timely from the documentation received as the resolution document was not dated. Additionally, we reviewed whether notices from the regulatory agencies were provided related to Prospect's proposed resolutions. There were two instances where a resolution from the Occupational Safety and Health Administration was not provided.

There was no evidence of any recurring issues or any evidence of an inability to provide services to patients within the notices. Additionally, we performed an adverse data search and scanned the general ledger for any additional possible activities which would require notice per the Condition. No other notices and or complaints were identified. Since not all notices of investigations, violations, adverse findings, determinations and actions and related resolutions were provided timely, Prospect is not in compliance with the Condition.

Condition 22:

During the Conditions and Monitoring Period, Prospect and PCC shall keep the Rhode Island Hospitals open and operational and maintain and continue to provide at each Hospital and all non-hospital settings the full complement of Essential Health Care Services. PCC shall continue to provide access to quality healthcare services and maintain good standing status with all state and federal licensing and regulatory requirements and shall meet all accreditation standards. There shall be no suspension, termination, or material reduction of Essential Health Care Services currently provided by PCC without the prior approval by the Rhode Island Department of Health.

Measure of Success

- 1) Were the Rhode Island Hospitals open, operating and providing the full complement of Essential Health Care Services?
- 2) Did PCC maintain good standing status with all state and federal licensing and regulatory requirements and meet all accreditation standards?
- 3) If suspension, termination, or material reduction of Essential Health Care Services was prior approval provided by the Rhode Island Department of Health?

Procedures

- 1) Establish baseline of Essential Health Care Services ("Services") as of June 1, 2021.
 - a. Obtain monthly revenues for each of the services for the twelve months ended May 31, 2021.
 - b. Obtain patient census data for each of the Services for the twelve months ended May 31, 2021.
 - c. Obtain key medical personnel and FTEs for each of the Services for the twelve months ended May 31, 2021.
 - d. Inquire and documented the Services offered by each department.
 - e. Determine the actual number of FTEs in each department.
 - f. Compare actual number of FTEs to planned FTEs.
 - g. Obtain explanation for difference between actual and planned.
- 2) Each year thereafter, compare operating metrics to baseline.
 - a. Obtain explanation for variances.
 - b. Obtain prior approval by the Rhode Island Department of Health for changes to the Services.
- 3) Perform site visits of facilities.
 - a. Tour facilities and take photographs.

Observations and Finding

The continued viability of Rhode Island Hospitals is critical as they are an important part of the State's healthcare system, providing vital services to their surrounding community. Any reduction or elimination of

healthcare services would be a detriment to the communities it serves and would cause a strain in the healthcare system. Continued operating losses and those losses' resulting effect on PCC's financial resources would normally result in reallocation of resources to more productive activities if not for intervention by a third-party with authority.

This Condition requires that during the Conditions and Monitoring Period, Prospect and PCC keep the Rhode Island Hospitals open and operational and maintain and continue to provide at each Hospital and all non-hospital settings the full complement of Services. PCC is required to continue to provide access to quality healthcare services and maintain good standing status with all state and federal licensing and regulatory requirements and shall meet all accreditation standards. There is to be no suspension, termination, or material reduction of Services currently provided by PCC without the prior approval by the Rhode Island Department of Health.

We toured the Rhode Island Hospitals' facilities on November 17, 2021 and observed some of the capital expenditure projects in progress for the year ended September 30, 2022.

Based on discussions with Prospect on November 17, 2021 and subsequent correspondence with the Attorney General, we established an approach for developing a baseline by which future level of essential services will be compared to assess whether there has been a suspension, termination, or material reduction of Services provided by PCC without the prior approval of the Rhode Island Department of Health.

These initial conversations included discussions related to key measures indicated in the Procedures above such as patient census data and FTE counts. After additional subsequent discussions, Prospect agreed to only provide the number of claims by department ("Claims Data"). The Claims Data provides the department where the patients' case originated within the hospital system. Prospect provided Claims Data for the period from July 1, 2020 through June 30, 2021 ("Baseline Period"). The change in the previously agreed upon timing of the baseline is insignificant and better aligns with the reporting periods pursuant to the Decision.

Revenues, compensation, and FTE count along with the Claims Data form the key measures for evaluating the level of Services. PCC categorizes revenue and expense by department by assigning unique general ledger accounts to each department. Revenues are before related contract adjustments or bad debt. Compensation includes salaries and wages, payroll taxes and benefits. The revenues and compensation for each of the departments were mapped to the Services, as defined in the Condition. Presented in Table 22.1 below is a schedule of revenues, compensation and claims for each of the essential services, as well as a total count of FTEs for the Baseline Period, and the fiscal years ended September 30, 2022 and 2021.

We evaluated for material changes¹⁸ in the level of Services as follows:

- 1. Established baseline as the period from July 1, 2020 through June 30, 2021.
- 2. Compared current fiscal year to the baseline and prior fiscal year.
- 3. Obtained explanations and supporting data where variance between current fiscal year and baseline period in met the following criteria:
 - a. Actual revenues, compensation and claims declined for the current fiscal year when compared to the baseline.
 - b. Variances for revenues and claims change but in opposite directions.

¹⁸ Our approach for evaluating whether a material change in the level of Services occurred is iterative. In future periods, we will compare periods not only to the baseline but to other periods to determine whether a Service has materially changed across comparative time periods. As an example, if an essential service increased, but in a subsequent year decreased but to a level still above the baseline, such decrease would be further investigated to determine if a material reduction occurred.

- c. Overall compensation declined.
- 4. Monitor each year's changes compared to baseline and prior fiscal years.

Based on the above criteria, we obtained explanations related to variances for the following Services:

- Medical/Surgical Services and Intensive/Coronary Care Unit The increase in revenue is due to payor rate increases as well as increased revenue due to elimination of the Transitional Care Unit, which meant that patients would recover in ICU and medical and surgical units rather than the Transitional Care Unit.
- Inpatient and Outpatient Rehabilitation Services, including Sub-acute The decrease in revenue is primarily due to the elimination of the Transitional Care Unit. The claims increase did not cause an increase in revenue as the claim activity occurred in lower revenue departments.
- Ambulatory Care Services The claims decrease was primarily due to lower volume at Blackstone Valley Surgicare as services were suspended there in February 2022. A review of board minutes provided by Prospect indicated that services from Blackstone Valley Surgicare were transferred to hospitals.
- Laboratory/Pathology Revenue increased despite a decrease in claims due to rate increases in services provided.
- Homecare/Hospice services Revenue, compensation and claims all decreased due to staffing challenges. Decreases were greater in the 4th quarter of fiscal year of 2022, as the average monthly gross revenue, salaries and wages, and claims all decreased by more than in comparison to the Baseline Period. Staffing challenges were noted in the 4th quarter board minutes provided by Prospect. A review of revenue, salaries and wages, and claims data in the succeeding quarters indicated further significant reductions is services as well.

While certain categories of Services increased or decreased, total revenues and claims for the fiscal year ended September 30, 2022 increased by and and are respectively compared to the Baseline Period. When compared to the prior fiscal year, revenues decreased slightly by and claims increased by

Compensation increased for the fiscal year ended September 30, 2022 by control compared to the Baseline Period. Total full-time employees decreased over the same time by the same time by the compared to the prior fiscal year, compensation increased by control and total full-time employees increased by control in order to better understand whether the results indicate permanent changes in staffing that may portend adverse changes to operations, we reviewed job postings on the PCC website to determine PCC's action to remediate the current situation. While certain variances occurred among specific Services, there were no signs of material reductions as evidenced by the overall increase in revenues and claims, despite a reduction in overall employee count, with the exception of Homecare and Hospice Services. The decreases in revenue, compensation and claims for Homecare and Hospice Services as related to Homecare and Hospice Services was not provided by the Rhode Island Department of Health during the fiscal year.

RSM reviewed PCC's accreditation status with The Joint Commission and noted that RWMC and Home Health were both last accredited effective as of May 14, 2021. OLF was last accredited effective as of May 21, 2021. As discussed in Condition 21 above, there were no notices provided indicating that such accreditations were no longer valid during the testing period. Additionally, there were no notices provided indicating that PCC was not in good standing with any state or federal regulators.

Based on the financial, claims and staffing information provided by Prospect, the Rhode Island Hospitals are open and operational, and maintain and continue to provide the full complement of Services with the exception of Homecare and Hospice Services. Additionally, PCC's accreditation status was in good standing throughout the Testing Period. As there was a material reduction in Homecare and Hospice Services that was not approved by the Rhode Island Department of Health, Prospect is not in compliance with the Condition.

Table 22.1

					Cha	nge	
				Current Yea	r v. Baseline	Current Year v. Prior Year	
Essential Service	Baseline (BL) 7/1/20 - 6/30/21	Current Year (CY) 10/1/21 - 9/30/22	Prior Year (PY) 10/1/20 - 9/30/21	CY vs. BL Variance	CY vs. BL Variance%	CY vs PY Variance	CY vs PY Variance%
A 24-hour emergend	cy department						
Gross Revenues							
Compensation							
# Claims							
Medical/Surgical Set	rvices and Intensive/	Coronary Care Unit					
Gross Revenues							
Compensation							
# Claims							
Acute Dialysis Servi	ces						
Gross Revenues							
Compensation							
# Claims							
Inpatient and Outpat	tient Rehabilitation S	ervices, including Sub	o-acute				
Gross Revenues							
Compensation							
# Claims							
Ambulatory Care Se	rvices						
Gross Revenues	-	-	-	-	-	-	
Compensation							
# Claims						_	_

					Cha	nge	
				Current Yea	r v. Baseline	Current Yea	r v. Prior Year
Essential Service	Baseline (BL) 7/1/20 - 6/30/21	Current Year (CY) 10/1/21 - 9/30/22	Prior Year (PY) 10/1/20 - 9/30/21	CY vs. BL Variance	CY vs. BL Variance%	CY vs PY Variance	CY vs PY Variance%
Emergency Services, inc	luding emergency b	ehavioral health se	rvices (included in 2	4-hour emergenc	y department abo	ve)	
Gross Revenues	-	-	-	-	-	-	
Compensation	-	-	-	-	-	-	
# Claims	-	-	-	-	-	-	
npatient and Outpatient	Psychiatric/Mental H	lealth/Addiction Me	dicine Services				
Gross Revenues							
					_		
Compensation							
# Claims							
Diagnostic Imaging and	Interventional/Radio	logy Services, inclu	iding diagnostic care	diac catheterization	on		
Gross Revenues							
Compensation							
# Claims							
Laboratory/Pathology							
Gross Revenues							
Compensation							
# Claims							
npatient and Outpatient	Cancer Services inc	luding Blood and M	larrow Transplantati	on/ Surgical and	Radiation Oncolog	ду	
Gross Revenues					_		
Compensation							
# Claims							

				ChangeChange						
				Current Year v. Baseline		Current Year v. Prior Yea				
Essential Service	Baseline (BL) 7/1/20 - 6/30/21	Current Year (CY) 10/1/21 - 9/30/22	Prior Year (PY) 10/1/20 - 9/30/21	CY vs. BL Variance	CY vs. BL Variance%	CY vs PY Variance	CY vs PY Variance%			
Sleep Lab										
Gross Revenues										
Compensation										
# Claims										
Wound Care/Hyperbaric Se	ervices									
Gross Revenues										
Compensation										
# Claims										
Homecare/Hospice service	s									
Gross Revenues										
Compensation										
# Claims										
Any other primary care servine herein.	vice, as defined by R.I.	Gen. Laws § 23-17.14- 1	8 and under Rhode Is	and Department of	Health regulations re	elated to said statut	e, not listed			
Gross Revenues										
Compensation										
# Claims										
Total Gross Revenues										
Total Compensation										
Fotal Claims										
Average Total FTEs										

Condition 23:

During the Conditions and Monitoring Period, PMH shall guarantee funding of the PCC 401K retirement plan(s) matching contributions in accordance with the methodology in place as of the most recent plan year. Nothing herein shall impair the right of any union now existing, or to be formed at any of the PCC entities in the future, to negotiate changes to existing collective bargaining agreements and/or to enter new collective bargaining agreement provisions with respect to 401K retirement plan(s).

Measure of Success

1) Was the PCC 401K retirement plan(s) matching contributions funded in accordance with the methodology of the most recent plan year?

Procedures

- 1) Obtain and review annual benefit plan report, audit reports and other relevant documents.
- 2) Inspect evidence of proof of payment of matching contributions.

Observations and Finding

The 401K retirement plans for both RWMC and OLF have a plan year ending December 31. The current plan year applicable for this testing period is calendar year 2022. The employer matching contribution is required to be funded annually for RWMC's retirement plan and monthly for OLF's retirement plan. We obtained and read retirement savings plan documents for both RWMC and OLF. We also obtained a schedule of 401K funding as well as bank statements reflecting the funding of the employer matching contribution for RWMC, which occurred in March 2023. For OLF, we obtained a schedule of 401K funding as well as bank statements reflecting the funding contributions for eight randomly selected pay periods during Fiscal Year 2022 and noted no issues with funding OLF contributions. As funding did not occur timely with respect to RWMC, Prospect is not in compliance with the Condition.

Condition 24:

For the six (6) months following the issuance of the Decision, Prospect shall make no changes to benefits currently provided under PCC's current plans, including vacation, sick leave, holiday, health insurance, life insurance, and continued COBRA coverage, at current levels. Thereafter and during the Conditions and Monitoring Period, Prospect shall continue to provide benefits, including vacation, sick leave, holiday, health insurance, life insurance, and continued COBRA coverage. Nothing herein shall impair the right of any union now existing, or to be formed at any of the PCC entities in the future, to negotiate changes to existing collective bargaining agreements and/or to enter new collective bargaining agreement provisions with respect to benefits.

Measure of Success

- Were any changes made to the benefits provided under PCC's current benefit plans, including vacation, sick leave, holiday, health insurance, life insurance and continued COBRA coverage within six months following the issuance of the Decision?
- 2) Does Prospect continue to provide benefits, including vacation, sick leave, holiday, health insurance, life insurance, and continued COBRA coverage?

Procedures

- 1) Obtain and current employee benefit plan.
- 2) Inquire about changes to employee benefit plan on December 1 and annually thereafter for changes.
- 3) Obtain amendments to plan, if any.

Observations and Finding

Based on the employee handbooks and employee benefits guide provided and read by RSM, Prospect provides the following benefits to its employees: Health insurance, telemedicine, prescription drug benefits, medical expense reimbursement plans, wellness benefits, dental, vision, basic life and accidental death and dismemberment, optional life insurance and accidental death and dismemberment,

optional long term disability, flexible spending accounts, employee assistance programs, travel assistance programs and COBRA coverage. Additionally, Prospect provides paid time off, sick and safe leave and holiday pay to its employees. Such time off, leave and holiday pay benefits for each employee vary for each of the Rhode Island Hospitals, as well as their position and length of employment. Benefits are provided on a calendar year basis and any changes to benefits occur each January 1st. There were no changes to the benefits provided to employees during calendar year 2021 nor calendar year 2022. Since there were no changes made to benefits within 6 months of the Decision, and Prospect continues to provide benefits reflected above, Prospect is in compliance with the Condition.

Condition 25:

During the Conditions and Monitoring Period Prospect and/or Prospect CharterCARE shall provide written notice to the Attorney General (i) within ten (10) days upon the adoption of any resolution or plan to implement a reduction in workforce, layoff, furlough, or other restructuring of the workforce that will lower the number of employed FTEs by thirty (30) or more in the course of a fiscal year at PCC, or by ten (10) or more clinical staff (physicians and/or nurses) at either of the Rhode Island Hospitals; and (ii) again no fewer than thirty (30) days prior to the implementation date thereof.

Measure of Success

- 1) Did Prospect and or PCC adopt any resolution or plan to implement a reduction in workforce, layoff, furlough, or other restructuring of the workforce that will lower the number of employed FTEs by thirty or more in course of a fiscal year at PCC, or by ten or more clinical staff (physicians and or nurses) at either of the Rhode Island Hospitals?
- 2) Did Prospect and or PCC provide the Attorney General notice within ten days upon adoption of such plan or resolution?
- 3) If such plan or resolution was adopted and implemented, did Prospect or PCC provide thirty days' notice to the Attorney General prior to the implementation?

Procedures

- 1) Obtain and review annual budgets for potential layoffs.
- 2) Obtain and analyze workforce reduction plan, when applicable.
- 3) Evaluate compliance with the Conditions when it occurs.

Observations and Finding

Hospitals are reliant on staff to perform all day-to-day functions. Due to such reliance, the greatest expense by far at hospitals is salaries and wages of their staff. Therefore, when a hospital is struggling financially, one of the first areas that is subject to review is staffing levels. While overstaffing can be an issue, there is also the possibility that staff necessary to provide quality care are eliminated primarily for financial reasons. Large scale reductions may result in a decline in the quality of care and as such it is prudent to monitor activity for the occurrence of such actions.

In its annual reporting, Prospect certifies and attests that no notices were required to be sent with respect to any plans for a reduction in workforce. We reviewed the 2023 Budget which did not indicate any reduction in salaries and wages between fiscal years 2022 and 2023. In order to determine if any workforce reduction occurred during the Fiscal Year, requested head count for each month of Fiscal Year 2022. The total number of employees as of September 30, 2021 was **and the total number of employees as of September 30**, 2022 was **BSM** noted a reduction in FTE full-time employees of

during the fiscal year. RSM inquired about the reduction in FTEs and Prospect indicated that the reduction was due to the difference between the number of new hires during the period of and the number of terminations during the period of . Documentation provided by Prospect indicated that 30 of the terminations were involuntary and there were 10 terminations due to layoffs. 9 of the layoffs occurred at RWMC, while one occurred at Prospect Charter Care. There was no indication within the budget of any planned reduction in workforce and since the reductions that occurred during Fiscal Year 2022 were not due to a specific plan or resolution by Prospect to reduce the workforce in excess of the limits set forth in the Condition, Prospect is in compliance with the Condition.

Condition 26:

During the Conditions and Monitoring Period, Prospect CharterCARE shall continue to provide charity care consistent with its current charity care policy and consistent with all applicable laws and Rhode Island Department of Health Regulations 216-RICR-40-10-23, and provide the Attorney General with supporting documentation evidencing its charitable and uncompensated care expenditures.

Measure of Success

- 1) Did PCC continue to provide charity care consistent with its current charity care policy and consistent with all applicable laws and Rhode Island Department of Health Regulations 216-RICR-40-10-23?
- 2) Did PCC provide the Attorney General with supporting documentation evidencing its charitable and uncompensated care expenditures?

Procedures

- 1) Obtain and review charity care policy.
- 2) Review charity care provided annually.
- 3) Obtain financial statements, and abstract charitable and uncompensated care expenditures (establish baseline).
- 4) Thereafter, compare annual expenditures to baseline.
- 5) Evaluate compliance with charity care policy and RI DOH Regulations 216-RICR-40-10-23.

Observations and Finding

PCC provides critical health care to the community, including to those who are unable to afford it. Providing services at a reduced rate or at no charge at all is a necessity for lower income individuals to receive vital treatment. Therefore, it is imperative that PCC has policies and procedures in place that determine how charity care will be provided. These policies and procedures also need to align with all applicable laws.

RSM obtained and read the policies and procedures in place at RWMC and OLF. RSM noted that the policies and procedures aligned with the Rhode Island Department of Health regulations except for the policy related to determining eligibility for a patient under the income threshold who has assets in excess of the assets protection threshold. In those cases, the regulation reflects that the hospital must provide the patient the highest discount offered by the hospital under its partial charity care policy and the maximum that the hospital may pursue shall be the patient's actual assets less the assets protection threshold. The policy provided to RSM for RWMC did reflect that if an applicant qualifies for full charity care under the highest discount offered on the sliding scale and the maximum amount the hospital shall pursue for collection shall be the applicant's actual assets protection threshold. The policy provided to RSM for QLF, as well as the policy posted on each of the hospital's websites, did not reflect any discounts in such situation.

We also noted that the Free Care Sliding Scale provided to RSM indicates specific income thresholds and respective health care discounts related to free or discounted care as of 2019 based on the federal poverty guidelines, and the Free Care Sliding Scale published on each hospital's website indicates specific income thresholds and respective health care discounts related to free or discounted care as of 2017 based on the federal poverty guidelines. Utilizing 2017 or 2019 income thresholds will inadvertently exclude potential patients from receiving charity care who otherwise would have received charity care had current thresholds been applied to determine eligibility.

RSM also reviewed charity care spent by PCC. RSM noted that in the audited financial statements of PCC charity care was **sectors** 0 and **sectors**, or **sector** and **sector** as a percentage of net revenue for the fiscal years ended September 30, 2022 and 2021, respectively.

Since the charity care policies and procedures do not align to the Rhode Island Department of Health regulation, Prospect is not in compliance with the Condition.

Condition 27:

Prospect and Chamber shall notify the Attorney General of the initial board members prior to closing of the Proposed Transaction and, during the Conditions and Monitoring Period, shall notify the Attorney General of any change in the boards within thirty (30) days of such change.

Measure of Success

- 1) Did Prospect and Chamber notify the Attorney General of the initial board members prior to closing of the Proposed Transaction?
- 2) Did Prospect and Chamber notify the Attorney General of any change in the boards within thirty days of such change?

Procedures

- 1) Obtain and review minutes of board meetings.
- 2) If any changes, occurred obtain copy of required notice sent to RIAG.
- 3) Determine if it was sent timely.

Observations and Finding

Knowing that the board will have persons who will represent those that the Rhode Island Hospitals serve during the term of the Decision is important to ensure that certain of the objectives of the Decision are achieved. As a result, notice of the initial composition and any future changes to the board is required. Notification regarding the initial board members was provided prior to closing of the Prospect's buyout of the 15% CCCB ownership in PCC. The board was changed on September 27, 2021 and notice of such change was provided on October 8, 2021. No additional changes were reflected in board minutes for Fiscal Year 2022, therefore no further notice was required. Prospect is in compliance with the Condition.

Condition 28:

Within thirty (30) days of Prospect's buyout of the 15% CCCB ownership in Prospect CharterCARE, the corporate document that functions as bylaws for Prospect CharterCARE shall be amended to require approval of the majority of all board members, for all matters that were previously listed in Section 8.3 of the Prospect CharterCARE LLC Agreement, dated June 20, 2014

Measure of Success

- Was the corporate document that functions as bylaws for PCC amended to require the majority of all board members for all matters that were previously listed in Section 8.3 of the Prospect CharterCARE LLC Agreement, dated June 20, 2014?
- 2) Was the document amended within thirty days of Prospect's buyout of the 15% CCCB ownership in PCC?

Procedures

- 1) Upon occurrence of transaction, obtain and review amendment to bylaws.
- 2) Obtain and review required notice sent to RIAG.
- 3) Determine if it was sent timely.

Observations and Finding

As indicated in the Decision, there were concerns that the prior PCC board members were not observing best practices expected of the governing body.¹⁹ The board of directors should be a vital part of any organization and can provide oversight that other parts of the organization are unable to provide. Examples of the board's oversight responsibilities include strategic planning, supervision of operations and capital and operating budgeting. In order for the board to have the ability to provide such supervision, documentation reflecting the board's responsibility is required.

Prospect's purchase of the 15% CCCB ownership in PCC occurred on August 18, 2021. We obtained and read the corporate document that functions as the bylaws, the Amended & Restated Limited Liability Company Operating Agreement of Prospect CharterCARE, LLC ("Operating Agreement") is dated September 17, 2021 which is within thirty days of the date of the buyout.

The Operating Agreement thresholds for approval are consistent with those previously listed in Section 8.3 of the Prospect CharterCARE LLC Agreement dated June 20, 2014. Most matters requiring majority board member approval previously listed still require majority board member approval, except the following listed items were eliminated in the Operating Agreement:

- a) Item (m) Requests for the Prospect Member to make an additional Capital Contribution to the Company in connection with its Long-Term Capital Commitment, as provided in Section 4.2(b), above, from the Original Agreement.
- b) Item (n) Request for the Members to make Additional Capital Contributions to the Company, as provided in Section 4.2(e) above from the Original Agreement.

Section 4.2, Additional Capital Contributions, was also deleted in the Operating Agreement.

Prospect is compliant with the Condition.

Condition 29:

Following Prospect's buyout of the 15 % CCCB ownership in Prospect CharterCARE, and through completion of the Conditions and Monitoring Period, the board shall include Samuel Lee, a licensed and practicing physician, and consist of 40-49% Community Directors. All of the Community Directors shall: (1) be independent of and not employed by or affiliated with Prospect or its affiliates; and (2) not be an elected official or an individual that is subject to the Code of Ethics. The corporate document that functions as the bylaws shall be amended to reflect this Condition within thirty (30) days of Prospect's buyout of the 15% CCCB ownership in Prospect CharterCARE. Prospect shall produce all PCC board minutes to the Attorney General with the quarterly reporting set forth in Condition 13.

Measure of Success

- 1) Does the PCC board include Samuel Lee and consist of 40-49% Community Directors?
- 2) Are all Community Directors (a) independent of and not employed by or affiliated with Prospect or its affiliates, and (b) not an elected official or an individual that is subject to the Code of Ethics.
- 3) Was the corporate document that functions as the bylaws amended to reflect the above conditions within thirty days of Prospect's buyout of the 15% CCCB ownership in PCC?
- 4) Were all PCC board minutes provided to the Attorney General with the quarterly reporting set forth in Condition 13?

Procedures

- 1) Upon occurrence of transaction, obtain and review amendment to bylaws.
- 2) Obtain and review required notice sent to RIAG.
- 3) Determine if it was sent timely.

Observations and Finding

¹⁹ See p. 60-63 of the Decision, "Additional Concerns: Prospect CharterCARE Board".

As indicated in the Decision,²⁰ there were also concerns about the board's composition, specifically related to local representation. Without local representation there is a risk that the needs of the community at large are not fully understood by the board. The inclusion of local representation within the board of directors should provide a necessary perspective for those members who are not part of the local community.

The Operating Agreement states that the board composition will include Samuel Lee, President, and Chief Executive Officer of PMH, a licensed and practicing physician, community directors, and other natural persons. Community directors are required to constitute a minimum of forty percent of the board but are to be independent of and not be employed by or affiliated with PCC or its affiliates; and may not be elected officials or individuals subjected to the Rhode Island Code of Ethics.

The buyout of the 15% CCCB ownership in PCC occurred on August 18, 2021 and the Office of the Rhode Island Attorney General was notified on August 19, 2021. The Operating Agreement was amended on September 17, 2021 which was within thirty days of the buyout. It is noted that there were no board meetings during the fiscal year ended September 30, 2021. The PCC board was elected on October 6, 2021 and included Samuel Lee and four community directors out of the nine board members. During Fiscal Year 2022, there were no changes to the board and all board meeting minutes were provided with the quarterly reporting set forth in Condition 13.

Condition 30:

Prospect CharterCARE shall notify the Attorney General of the initial board members within thirty (30) days of the implementation of Condition 29 and, during the Conditions and Monitoring Period, shall notify the Attorney General of any change in board members board within thirty (30) days of such change.

Measure of Success

- 1) Did PCC notify the Attorney General of the initial board members with thirty days of the implementation of Condition 29?
- 2) Did PCC notify the Attorney General of any change in board members within thirty days of such change?

Procedures

- 1) Upon occurrence of transaction, obtain and review amendment to bylaws.
- 2) Obtain and review required notice sent to RIAG.
- 3) Determine if it was sent timely.

Observations and Finding

As noted in Condition 29, the PCC board was elected or re-elected on October 6, 2021, which was within thirty days of the Operating Agreement. Notice was provided to Rhode Island Office of Attorney General on October 8, 2021 by Patricia K. Rocha, Adler Pollock & Sheehan, legal counsel for Prospect. Per review of board minutes, there was no change in board members in Fiscal Year 2022. Prospect is in compliance with the Condition.

Condition 31:

During the Conditions and Monitoring Period, all board members of Prospect, Chamber, and Prospect CharterCARE shall be required to complete fiduciary training on an annual basis and provide certification of completion to the Attorney General.

Measure of Success

²⁰ See p. 63 of the Decision, "The Attorney General continues to recognize the importance of maintaining local representation on the PCC board, especially with an out-of-state parent, but the board members must be fully engaged and honor their fiduciary duties."

1) Did all board members of Prospect, Chamber Inc. ("Chamber") and PCC complete fiduciary training on an annual basis and provide a certificate of completion to the Attorney General?

Procedures

- 1) Obtain and review of certificate of completion of fiduciary training for each board member.
- 2) Determine if all board members completed training.

Observations and Finding

It is important for members of the board to understand the basic fiduciary rules that govern their conduct. If these rules are understood and followed, directors should be able to faithfully execute their fiduciary duties, avoid fiduciary duty breach and protect themselves from potential legal liability. It was noted in the Decision that under the terms of the 2014 transaction, that the "PCC Board was intended to be the organized governing body responsible for the management and control of the operations of the Rhode Island Hospitals".²¹ There was concern that the previous board members "did not seem to have a basic working knowledge of the financials of Prospect CharterCARE" and that a board member "never asked about the financial condition of Prospect." In exercising one of their fiduciary duties (care), directors should be as well informed with all available information prior to making a decision. Board members have different training and background. Certain board members are more knowledgeable in finance than other board members. Nevertheless, understanding the financials of an organization, such as PCC, is crucial for board members in making decisions that affect operations and financial management of an organization. Therefore, fiduciary training for board members helps ensure that they understand the consequences of their decision to an organization but also to them personally.

Evidence was provided by Prospect that fiduciary training was completed by the board members of Prospect, Chamber and PCC on November 10, 2022. Prospect is in compliance with the Condition.

Condition 32:

During the Conditions and Monitoring Period, all board members of Chamber, Prospect and Prospect CharterCARE shall file annual conflict of interest statements on a form provided by the Attorney General no later than May 31 of each year. Additionally, any newly appointed board member must file a conflict of interest statement within thirty (30) days of appointment.

Measure of Success

- 1) Did all board members of Prospect, Chamber and PCC file conflict of interest statements on a form provided by the Attorney General no later than May 31 of each year?
- 2) Did any newly appointed board member file a conflict of interest statement within thirty days of appointment?

Procedures

- 1) Obtain and review of conflict of interest statements.
- 2) Determine if conflict of interest statements have been received from all board members.

Observations and Finding

As noted in the Decision²² there were concerns about a board member being compensated by Prospect. Any conflict of interest or perception of a conflict of interest could make a decision of a board appear improper even when intended to benefit an organization. For example, the board member who was being compensated under a consulting agreement with Prospect that was noted in the Decision will appear not to have an organization's best interest of PCC even when he is acting in good faith. Accordingly, the Decision required all board members to complete a conflict of interest statement timely. All board

 $^{^{\}rm 21}$ See pages 60-61 of the Decision

²² See page 61.

members submitted conflict of interest statements in 2022 prior to May 31, 2022. Prospect is in compliance with the Condition.

Condition 33:

Prospect, Prospect CharterCARE, and any and all subsidiaries shall provide, within a reasonable time, any and all information requested by the Attorney General and/or the Attorney General's monitor(s) to confirm compliance with all Conditions stated herein.

Measure of Success

1) Was any and all information requested by RSM to confirm compliance with all Conditions provided by Prospect within a reasonable time?

Procedures

1) Calculate time between request and receipt of requested information.

Observations and Finding

One of the topics discussed during our meeting with Prospect on November 17, 2021 is management of information and document flow, including the need for a single point of contact/project manager. As part of that discussion, Prospect agreed to provide a response to our request and or question not later than 14 days of the request. We requested that when a response to our request is going to take longer than 14 days, to give us a courtesy notice of a pending delay. Additionally, we instituted a call every two weeks to discuss status of our requests. The initial call occurred on January 13, 2022. Effective January 12, 2023, calls occurred on a weekly basis.

Table 33.1 below reflects items which were received more than 14 days after request without notice of any delay.

As noted in other Conditions above and in the table below, there were instances where not all information requested by RSM was provided, however there were not any instances where information needed to confirm compliance with all Conditions was not provided. Since not all information requested by RSM was provided timely, Prospect is not in compliance with the Condition.

Table 33.1

ltem	Condition	Request/Issue	Request Date	Date Completed	# Days	Notes
1	7.1	Regarding employee benefits, please describe the funding of employee benefits including timing of the funding. Additionally, please provide evidence of funding for FY 2022.	9/14/2023	12/14/2023	91	Discussions held with Alredo Sabillo of PMH regarding funding process and testing methodology. Discussions led to online meeting with health care administrator.
2	23	Proof of funding of matching 401K contributions for FY2022.	1/23/2023	3/23/2023	59	Initial documentation provided was not similar to documentation provided in prior year. See Item 18 below, which was request for similar information.

<u> </u>	7.0		40/04/0000	40/40/2020	50	1
3	7.2	Noted that per OLF AP Aging Reports, Hayes Locums LLC has had a past due amount over 3 months for previous two quarters. Please provide an explanation related to this past due amount and any anticipated resolution.	10/24/2022	2/0/2022	53	
4	26	Current PCC Charity Care Policy(ies).	1/20/2023	3/9/2023	48	
5	26	Sample bill from both RWMC and OLF reflecting 'Notice of Hospital Financial-Aid'.	1/20/2023	3/9/2023	48	
6	23	PCC 401K Retirement Contribution Plan as of 9/30/2022.	1/23/2023	3/9/2023	45	
7	24	PCC Benefit Plan as of 9/30/2022 including benefit information related to vacation, sick leave and holiday time off provided to employees at Prospect CharterCARE.	1/23/2023	3/9/2023	45	
8	31	Evidence of latest fiduciary training completed by the Board of Directors.	1/23/2023	3/9/2023	45	
9	5.4	PACE Escrow Statements for RWMC and OLF indicating balances as of 6/1/2021 and 9/30/2022.	10/17/2023	12/1/2023	45	
10	21	See Notices tab. For the notices listed, please provide any resolution documentation provided to Prospect by the applicable regulator indicating that the Prospect response to the notice resolved the initial issue.	3/10/2023	4/20/2023	41	

—	1					
11	22	Responses to the follow up questions related to variances between FY2022 and Baseline Period (7/1/2020 - 6/30/2021).	11/2/2023	12/13/2023	41	
12	22	Please provide monthly FTE counts for PCC from 7/1/2020 - 3/31/2022, excluding May 2021 and September 2021 which were previously provided.	6/2/2022	7/11/2022	39	
13	5.4	PACE Escrow Statements for RWMC and OLF indicating balances as of 10/1/2019 or earliest statement available.	12/15/2023	1/23/2024	39	
14	31	As related to prior request, documentation provided was only board meeting minutes. Condition reflects that certification of completion is required. Certifications for each individual board member were provided in previous year. Were any certifications provided in 2022?	3/23/2023	4/27/2023	35	
15	22	Claims data for Home Health and Other for Q4 in similar format as previously requested claims data.	1/10/2023	2/10/2023	31	
16	22	Responses to Condition 22 follow up questions related to variances between baseline and current year information.	12/18/2023	1/18/2024	31	
17	8	Evidence of payment of PACE debt service payments due	5/19/2022	6/17/2022	29	

		during the quarter				
		ending March 31,				
		2022.				
18	23	Proof of funding of matching 401K contributions for FY2022. Updated 3/30: This should include similar documentation as provided in FY 2021. Updated 4/6: Requested November 2021, February 2022,	3/23/2023	4/20/2023	28	
		May 2022, August 2022 for OLF.				
19	7.1	For each benefits sample selected, please provide evidence of reimbursement by PMH for claims paid by Health Comp.	2/2/2024	2/26/2024	24	Related to benefits reimbursement testing.
20	9.1	MAAP: Provider Payment Summary Reports for October, November and December for all entities listed in Section IV of the Quarterly Reporting Package	2/22/2022	3/17/2022	23	
21	9.1	Home Health MAAP Witholdings Report - Please provide CMS report for EFT Date 11/29/2021 (EFT1377926).	4/26/2022	5/19/2022	23	
22	9.1	What is the reason for the difference in amounts on OLF report for 11/3/2021 file date between amount reflected and CMS reports?	4/26/2022	5/19/2022	23	Related to variances in MAAP Reporting
23	9.1	What is the reason for the difference on OLF report for 11/22/2021 file date between amount reflected and CMS reports?	4/26/2022	5/19/2022	23	Related to variances in MAAP Reporting

24	9.1	What is the recease	1/26/2022	5/19/2022	22	Related to variances in
24	9.1	What is the reason for the difference in December funding for CCMA between reported amounts and CMS reporting?	4/26/2022	0/19/2022	23	MAAP Reporting
25	9.1	Documentation related to any reporting adjustments made in future quarters for CCMA to adjust for difference between GL and Prospect MAAP report.	4/26/2022	5/19/2022	23	Related to variances in MAAP Reporting
26	7.1	Uninvoiced Receipts Reconciliation for RWMC in similar format to that provided for OLF	4/26/2022	5/19/2022	23	
27	7.1	Reconciliations for Reimbursement Settlement Accounts for OLF and RWMC.	4/26/2022	5/19/2022	23	
28	7.1	Reconciliations for Fees Payable - Other - RWMC and Rent Payable - SJHS	4/26/2022	5/19/2022	23	
29	7.1	Reconciliation of the Accrued Resident Physician Fees. Please provide.	4/26/2022	5/19/2022	23	
30	7.1	October Bank Statement which reflects 401k funding on 10/3/2022.	1/19/2023	2/10/2023	22	
31	7.1	Direct Deposit and Check Payment Funding Summary, ADP Wire Confirmations or ADP Summary Report and related payroll bank statements for pay periods occurring in April, May and June 2022.	8/15/2022	9/5/2022	21	
32	22	Claims Data from April - June 2022 including raw data.	8/15/2022	9/5/2022	21	

33	5.3, 5.4	Schedule of all capital expenditures during Q4 FY 2022, including information related to whether PACE financing was used to fund the expenditure.	11/28/2022	12/19/2022	21	
34	7.1	Direct Deposit and Check Payment Funding Summary, ADP Wire Confirmations or ADP Summary Report and related payroll bank statements for pay periods occurring in July, August and September of 2022.	11/28/2022	12/19/2022	21	
35	7.1	ADP invoices reflecting credits for payroll taxes for Check Date 1/7/2022.	6/16/2022	7/6/2022	20	Related to missing payroll tax credit information for payroll testing.
36	7.1	ADP invoices reflecting credits for payroll taxes for Check Date 2/4/2022.	6/16/2022	7/6/2022	20	Related to missing payroll tax credit information for payroll testing.
37	N/A	Excel file mapping the adjustments between the GL and the audited financial statement for FY ended 9/30/2022.	8/17/2023	9/6/2023	20	

Definitions

The following definitions apply to the terms used in the Conditions:²³

- (1) "Agent/Trustee" as that term is used in these Conditions shall mean a third party, selected by the Attorney General, who, in the event that any escrow or letter of credit funds are delivered to the Agent/Trustee pursuant to Conditions 6.5 or 6.6, respectively: (a) shall act as a fiduciary for the Rhode Island Hospitals and other PCC providers included in these Conditions, (b) who shall hold the funds from the Escrow Accounts and/or Letters of Credit, as applicable, in trust for the Rhode Island Hospitals and other PCC providers included in these Conditions, and (c) shall have duties and powers specific to the holding and distribution of funds delivered to the Agent/Trustee pursuant to Conditions 6.5 and 6.6 as set forth in the Trustee Agreement. The Agent/Trustee may be replaced at any time at the direction of, or with the approval of, the Attorney General.
- (2) "Agent/Trustee Agreement" as that term is used in these Conditions shall mean the document that sets forth the Agent/Trustee's powers and duties specific to the holding and distribution of any funds delivered to the Agent/Trustee pursuant to Condition 6. The Agent/Trustee Agreement and any amendments or modifications thereto shall be subject to the approval of the Attorney General. The Agent/Trustee Agreement shall be approved by the Attorney General no more than sixty (60) days after the closing.
- (3) "CAPEX" shall mean routine and strategic capital investments recognized by GAAP that are limited to the following, unless otherwise approved by the Attorney General: new equipment, equipment replacement, facility renovation, new facilities, construction in progress, medical office space, implementation of new services, information systems and licenses, physician practice acquisitions up to but no greater than \$5 million during the Conditions and Monitoring Period, and shall include commitments incurred pursuant to capital financing leases.
- (4) "Community Director" shall be defined as an individual who resides or works within the Prospect CharterCARE Service Area and has the appropriate skill sets to serve on a hospital board of directors. See R.I. Gen. Laws § 23-17.14-7(25)(viii).
- (5) "Conditions" shall mean Conditions 1-34 and all subparts as set forth herein.
- (6) "Conditions and Monitoring Period" shall begin upon issuance of the Decision and extend through September 30, 2026 of Fiscal Year 2026 and such time thereafter up to reversion of funds pursuant to Condition 6.
- (7) "Essential Health Care Services" to be provided by PCC and its subsidiaries shall mean the following:
 - a) A 24-hour emergency department;
 - b) Medical/Surgical Services and Intensive/Coronary Care Unit;
 - c) Acute Dialysis Services;
 - d) Inpatient and Outpatient Rehabilitation Services, including Sub-acute;
 - e) Ambulatory Care Services;
 - f) Emergency Services, including emergency behavioral health services;
 - g) Inpatient and Outpatient Psychiatric/Mental Health/Addiction Medicine Services;
 - h) Diagnostic Imaging and Interventional/Radiology Services, including diagnostic Cardiac Catheterization;
 - i) Laboratory/Pathology;

²³ Terms not defined below shall be defined in accordance with the Decision.

- J) Inpatient and Outpatient Cancer Services including Blood and Marrow Transplantation/ Surgical and Radiation Oncology;
- k) Sleep Lab;
- I) Wound Care/Hyperbaric Services;
- m) Homecare/Hospice services; and,
- n) Any other primary care service, as defined by R.I. Gen. Laws § 23-17.14- 18 and under Rhode Island Department of Health regulations related to said statute, not listed herein.
- (8) An "Insolvency Event" shall occur if Prospect or any of its subsidiaries and/or affiliates shall: (a) file a voluntary bankruptcy petition, (b) be the subject of an involuntary bankruptcy petition that is not dismissed within forty-five days of its filing, (c) suffer, request or acquiesce in the appointment of a receiver, guardian, conservator, trustee, custodian, liquidator or other similar official over such entity or substantially all of the property or assets of such entity that is not reversed or vacated within forty-five days of such appointment, or (d) make an assignment for the benefit of creditors, or I seek or be the subject of any case seeking relief under any federal, state or other statute, law or regulation relating to the creditor/debtor relationship other than as is described in clauses (a) to (d) above (each, a "Proceeding"); provided, however, that it shall not be an Insolvency Event hereunder if the aggregate revenues of the entity or entities subject to the Proceeding (each, an "Affected Entity") do not exceed 5% of the consolidated revenues of Prospect and all of its consolidated subsidiaries for any of the preceding three fiscal years; and provided further, that the preceding proviso shall not be applicable if, as a direct or indirect result of the Proceeding. Prospect or any of its other subsidiaries or affiliates either (i) lose access to cash in the ordinary course of business in an amount greater than the revenues of the Affected Entity or Entities, or (ii) suffer a material disruption to their operations in the ordinary course of business, in each case, for a period greater than seven (7) days.
- (9) "Leonard Green" shall mean Green Equity Investors V, L.P. ("GEI V"), Green Equity Investors Side V, L.P. ("GEI Side V"), and Ivy LGP Co-Invest LLC ("LGP Co-Invest").
- (10) "MAAP Obligations" shall mean PCC's obligations under the CMS Accelerated and Advance Payment Program or Medicare Advance Payment Program, including all recoupments, fines, penalties and any other related costs and expenses.
- (11)"PCC" or "Prospect CharterCARE" shall mean, collectively, Prospect CharterCARE, LLC and its subsidiaries in existence as of as of the date of the Decision; provided that neither Prospect CharterCARE Elmhurst, LCC nor Prospect CharterCARE Ancillary Services, LLC, shall be included in the definition of PCC or Prospect CharterCARE

