



For: JR103629 Inspector General

Phone Number [REDACTED] (Mobile)

Email [REDACTED]

2026ResumeRIIG.docxRI Cover Letter.docxRIFinancial.pdf

Phone Number [REDACTED] (Mobile)

Phone Composite Header Grouping Icon Phone

Email [REDACTED]

Email Composite Header Grouping Icon Email

Location [REDACTED] LA [REDACTED] United States of America

Location Header Grouping Icon Location

Jobs Applied to 1

Documents with Check Header Grouping Icon Documents with Check

## Attachments

### Attachments

Resume / Cover Letter

| Attachment           |  |
|----------------------|--|
| 2026ResumeRIIG.docx  |  |
| RI Cover Letter.docx |  |
| RIFinancial.pdf      |  |

Other Documents

| Attachment | Category |  |
|------------|----------|--|
|------------|----------|--|

## Candidate

### Job Application Details Card

Job Application Details

**Job Requisition** JR103629 Inspector General (Open)  
**Location** Providence  
**Date Applied** 08/20/2026 05:53:11 PM  
**Source** Sources -> Professional Diversity Network

Thomas A Verdi



Hiring Manager  
Colleen Halloran-Villandr  
Recruiter

In Progress

|                                                               | Step     | Awaiting Me      | Awaiting |
|---------------------------------------------------------------|----------|------------------|----------|
| Screen: Steven Krueger - JR103629 Inspector General (C122082) | Referred | Screen Candidate | 1        |

Active Job Applications

Active Job Applications (1)

Job Application for Active Job Applications

Task Steven Krueger - JR103629 Inspector General (C122082)  
Stage Label Referred  
Location: Providence | Date Applied: 08/20/2026

Education

Education

University of Maryland at College Park  
MS  
Chemistry  
From 1987  
To 1990  
  
SUNY Fredonia  
BS  
Chemistry  
From 1983  
To 1987

Work History

Work History

Current Job 2 years  
Total Jobs 10  
Total Experience 40 years

Experience

New Orleans Office of Inspector General  
Assistant Inspector General



April 2024 - Current (2 years, 5 months)

New Orleans, LA

- Transformed investigative division into high functioning, impact driven team of retired FBI Special Agents
- Created new Intake process to be timelier and fully automated with current case management system
- Hired new Intelligence Analyst and developed new Intelligence program ensuring office wide intelligence sharing
- Developed new relationships with prosecutors from US Attorney, State Attorney General and District Attorney
- Established new working relationships with Troop NOLA (LSP) and the AG's Bureau of Investigation (LBI)
- Continue close relationship with NOPD PIB to establish new IG oversight program with embedded IG investigator
- Routinely collaborated with NOPD Federal Consent Decree Monitor regarding internal NOPD investigations
- Established first ever search warrant and arrest warrant capability for the office (never done before)
- Developing new Risk Assessment process to better inform office strategy for prioritization of projects
- Personally worked with Civil Service to author new city-wide awards program for all city employees
- Personally oversaw 2025 Safety and Permits review project where our office embedded 2 investigators within S&P

University Louisiana Lafayette

Chemistry Faculty

January 2017 - May 2024 (7 years, 5 months)

Lafayette, LA

- o Chemistry Instructor
- o Developed specialized Forensic Chemistry course for advanced undergraduate chemistry studies
- o Awarded student athlete Faculty of the year award in 2024

Federal Bureau of Investigation

Security Clearance Adjudicator

August 2015 - September 2021 (6 years, 2 months)

Lafayette, LA

- o FBI Adjudicator for Security Clearances at all security levels (TS, S, SCI etc).

Louisiana State Office of Inspector General

Executive Consultant

March 2015 - August 2015 (6 months)

Baton Rouge, LA

- o Independent consultant assisting IG and DIG with office work/cases, priorities and protocols.

Federal Bureau of Investigation

Section Chief - Senior Executive

January 2011 - December 2013 (3 years)

Quantico, VA

- Successfully Inspected and evaluated the FBI's instructional resources and credentials resulting in the design, development, and implementation of the FBI's first Adjunct Faculty Program.
- Strategically audited and optimized a new contract for highly qualified individuals seeking FBI training while simultaneously saving the government more than \$6 million in first year.
- Inspected FBI's policies and protocols related to its deadly force policy which resulted in the development and implementation of the FBI's first Less-Lethal Policy and Guide.
- Inspected and audited a Bureau wide firearms compliance program which resulted in the development of an improved software product to effectively reduce Risk to the Agency.
- Successfully managed 11 specialized units (250 personnel) within the FBI to achieve their stated goals and objectives and was selected



for a SES Award in 2011.

- Managed FBI bilateral training agreement with Saudi Arabia to assist them in improving their training programs and facilities. Traveled to Riyadh to evaluate their Naif Academy and King Fahd Security College and authored FBI report of findings and recommendations.
- o Oversaw all instructors (~250) and instruction for FBI employees at the FBI Training Academy and National Academy for state, local and other federal law enforcement officers.
- o Spearheaded international cooperation agreement with the Kingdom of Saudi Arabia's Ministry of Interior, which included the comprehensive inspection, audit and evaluation of their training facility and developed a follow-on strategy for improving and fundamentally changing their country's law enforcement training program.

#### Federal Bureau of Investigation

Assistant Special Agent in Charge

January 2009 - January 2011 (2 years, 1 month)

Little Rock, AR

- Inspected and evaluated the Division's use and utility of space resources resulting in the proposal which would save millions of dollars in commercial rental dollars being saved without sacrificing efficiency.
- Managed all criminal investigations within the state of Arkansas
- Managed the administrative division for the office and all of its personnel across the state of Arkansas
- Routinely inspected and audited Division's budget (approximately \$1.5 million) ensuring compliance to FBI policies guidelines
- Spearheaded statewide public corruption initiative.
- Provided senior leadership and guidance to FBI's SWAT team program and operations.
- o Senior leadership over all criminal investigations/operations as well as administrator for entire Division (~160 personnel) providing leadership and guidance while ensuring compliance with FBI policies and ethics.
- o Steered FBI's liaison programs (InfraGard, Citizen's Academy, and Youth Leadership) with public and private sectors resulting in increased information flow and public participation.

#### Federal Bureau of Investigation

Supervisory Senior Resident Agent (SSRA)

January 2005 - January 2009 (4 years, 1 month)

Lafayette, LA

- o Inspected, audited and evaluated several Divisional Programs with the agency both at FBI headquarters as well as in Field Divisions within the FBI.
- o Manager of FBI Resident Agency and its criminal investigations/operations for southwestern and south-central Louisiana.
- o Part of LA FBI Crisis Management Team to respond to Hurricanes Katrina/Rita working locally with all the federal, state and local emergency management.
- o Initiated and strongly influenced discussions with GSA in an effort to expand and design new FBI office space which was three times its original size thereby allowing for significantly better service to the public.

#### Federal Bureau of Investigation

Supervisory Special Agent

August 1998 - January 2005 (6 years, 6 months)

Washington, DC

- o Created first ever FBI Chemical Counter Terrorism WMD Program.
- o Steered nationwide FBI Weapons of Mass Destruction (WMD) Program.
- o Represented the FBI's interest in White House level policy coordinating committee meetings with senior members from other federal agencies to develop policy and implement practices in effort to improve efficiency of US Gov's response to WMD incidents nationwide.



- o Explosives Chemist - Qualified Forensic Examiner.
- o Responded to post blast crime scenes to manage recovery of evidence (USS Cole Aden, Yemen 10/2000; US Consulate, Karachi, Pakistan 6/2002).
- o Collaborated with Government laboratories worldwide (Ireland, Great Britain, Australia, Russia, and Israel).
- o Investigated Sri Lankan helicopter crash (multiple fatalities) for the government of Sri Lanka (2000) after Sri Lankan government requested FBI assistance through, then FBI Director, Louis Freeh.

Federal Bureau of Investigation

Special Agent

May 1995 - August 1998 (3 years, 4 months)  
Las Cruces, NM

- o Conducted criminal investigations in accordance with the Federal Criminal Code and with adherence to the US Constitution.

Drug Enforcement Administration

Senior Forensic Chemist

July 1990 - January 1995 (4 years, 7 months)  
Washington, DC

- o Senior Forensic Chemist analyzed Drug evidence for the existence of controlled substances; testified in superior and district courts as expert witness.
- o Authored peer reviewed research article in Journal of Forensic Science

## Credentials

Languages

none entered

Websites

none entered

Skills

none entered

Steven Krueger

20 August 2026

[REDACTED]  
[REDACTED]

The Inspector General Independent Advisory Commission

**RE: Application for Rhode Island Inspector General**

Dear Members,

I am writing to express my strong interest in the Inspector General position for the state of Rhode Island, as advertised on the state of Rhode Island External Career website. With a strong background in Law Enforcement and a passion for accountability and efficiency, I am confident in my ability to contribute to the state of Rhode Island's success.

In my current role as Assistant Inspector General for the City of New Orleans, I worked with the IG to successfully transform the office into a high functioning and performing entity that the city of New Orleans could be proud of. My previous 25-year career with the FBI, along with my years working with the NO OIG (and the state of Louisiana IG), aligns with your need for a candidate who can work closely with the Rhode Island General Assembly, Law Enforcement Agencies, the Governor's office and Executive Branch Departments, and be respected by the public and the government's employees.

I have a personal passion for public service and advocating for those with limited voice. I am excited about the prospect of bringing my experience and work history to help achieve not only the goals of the new Inspector General, but also of the State's General Assembly and tax paying citizens who deserve a high functioning, ethical and compliant government.

Thank you for considering my application. I look forward to the possibility of discussing how my experience can continue to benefit the state of Rhode Island.

Sincerely,

Steven Krueger

# Steven T. Krueger

Phone: [REDACTED] Email: [REDACTED]

## Professional Profile

Flexible, highly adaptable professional and key problem solver with proven track record as manager and senior executive for a government agency where I led elite groups, often during times of crisis, to accomplish the mission without sacrificing staff's individual goals.

## Accomplishments

City of New Orleans Office of Inspector General

- Transformed investigative division into high functioning, impact driven team of retired FBI Special Agents
- Created new Intake process to be timelier and fully automated with current case management system
- Hired new Intelligence Analyst and developed new Intelligence program ensuring office wide intelligence sharing
- Developed new relationships with prosecutors from US Attorney, State Attorney General and District Attorney
- Established new working relationships with Troop NOLA (LSP) and the AG's Bureau of Investigation (LBI)
- Continue close relationship with NOPD PIB to establish new IG oversight program with embedded IG investigator
- Routinely collaborated with NOPD Federal Consent Decree Monitor regarding internal NOPD investigations
- Established first ever search warrant and arrest warrant capability for the office (never done before)
- Developing new Risk Assessment process to better inform office strategy for prioritization of projects
- Personally worked with Civil Service to author new city-wide awards program for all city employees
- Personally oversaw 2025 Safety and Permits review project where our office embedded 2 investigators within S&P

FBI TRAINING DIVISION – QUANTICO, VA – Section Chief, Senior Executive Service (SES)

- Successfully Inspected and evaluated the FBI's instructional resources and credentials resulting in the design, development, and implementation of the FBI's first Adjunct Faculty Program.
- Strategically audited and optimized a new contract for highly qualified individuals seeking FBI training while simultaneously saving the government more than \$6 million in first year.
- Inspected FBI's policies and protocols related to its deadly force policy which resulted in the development and implementation of the FBI's first Less-Lethal Policy and Guide.
- Inspected and audited a Bureau wide firearms compliance program which resulted in the development of an improved software product to effectively reduce Risk to the Agency.
- Successfully managed 11 specialized units (250 personnel) within the FBI to achieve their stated goals and objectives and was selected for a SES Award in 2011.
- Managed FBI bilateral training agreement with Saudi Arabia to assist them in improving their training programs and facilities. Traveled to Riyadh to evaluate their Naif Academy and King Fahd Security College and authored FBI report of findings and recommendations.

Little Rock Division – FBI – Assistant Special Agent in Charge (ASAC)

- Inspected and evaluated the Division's use and utility of space resources resulting in the proposal which would save millions of dollars in commercial rental dollars being saved without sacrificing efficiency.
- Managed all criminal investigations within the state of Arkansas
- Managed the administrative division for the office and all of its personnel across the state of Arkansas
- Routinely inspected and audited Division's budget (approximately \$1.5 million) ensuring compliance to FBI policies guidelines
- Spearheaded statewide public corruption initiative.
- Provided senior leadership and guidance to FBI's SWAT team program and operations.

### **Professional Experience**

#### **New Orleans Office of Inspector General**

2024 – present

Assistant Inspector General; managing audit, inspection/evaluation, IT, and Investigation programs

#### **University Louisiana at Lafayette (Adjunct Faculty and Full Time Faculty member)**

- 2017 – 2024
  - o Chemistry Instructor
  - o Developed specialized Forensic Chemistry course for advanced undergraduate chemistry studies
  - o Awarded student athlete Faculty of the year award in 2024

#### **FBI Security Specialist (retired Special Agent)**

- 2015 – 2021 – Lafayette, LA
  - o FBI Adjudicator for Security Clearances at all security levels.

#### **Executive Consultant for Louisiana State Office of Inspector General**

- 2015 – Baton Rouge, LA
  - o Independent consultant assisting IG and DIG with office work/cases, priorities and protocols.

#### **FBI Special Agent**

- 2013 - 2015 – Lafayette, LA
  - o Conducted criminal investigations in accordance with the Federal Criminal Code and with adherence to the US Constitution.
  - o Leadership Lafayette Class XXVII.
  - o Investigated a Louisiana Police Department for unconstitutional practices of detention and arrest resulting in DOJ pattern and practice investigation [link to 2018 ProPublica article](#) [DOJ Press Release 2018](#)
  - o Homicide investigation resulting in 2 subjects being convicted and sentenced to mandatory life in 2016
- 2011 – 2013 Section Chief, Senior Executive Service (SES), FBI Training Division – Quantico, VA
  - o Oversaw all instructors (~250) and instruction for FBI employees at the FBI Training Academy and National Academy for state, local and other federal law enforcement officers.
  - o Spearheaded international cooperation agreement with the Kingdom of Saudi Arabia's Ministry of Interior, which included the comprehensive inspection, audit and evaluation of their training facility and developed a follow-on strategy for improving and fundamentally changing their country's law enforcement training program.
- 2009 – 2011 Assistant Special Agent in Charge; FBI Little Rock Division – Little Rock, AR
  - o Senior leadership over all criminal investigations/operations as well as administrator for entire Division (~160 personnel) providing leadership and guidance while ensuring compliance with FBI policies and ethics.
  - o Steered FBI's liaison programs (InfraGard, Citizen's Academy, and Youth Leadership) with public and private sectors resulting in increased information flow and public participation.
- 2005 – 2009 Supervisory Senior Resident Agent (SSRA) FBI Lafayette, LA
  - o Inspected, audited and evaluated several Divisional Programs with the agency both at FBI headquarters as well as in Field Divisions within the FBI.
  - o Manager of FBI Resident Agency and its criminal investigations/operations for southwestern and south-central Louisiana.
  - o Part of LA FBI Crisis Management Team to respond to Hurricanes Katrina/Rita working locally with all the federal, state and local emergency management.
  - o Initiated and strongly influenced discussions with GSA in an effort to expand and design new FBI office space which was three times its original size thereby allowing for significantly better service to the public.
- 2003 – 2005 Supervisory Special Agent (SSA) FBI Counterterrorism Division – Washington DC
  - o Created first ever FBI Chemical Counter Terrorism WMD Program.
  - o Steered nationwide FBI Weapons of Mass Destruction (WMD) Program.

- Represented the FBI's interest in White House level policy coordinating committee meetings with senior members from other federal agencies to develop policy and implement practices in effort to improve efficiency of US Gov's response to WMD incidents nationwide.
- 1998-2003 SSA FBI Laboratory Division - Washington DC
  - Explosives Chemist - Qualified Forensic Examiner.
  - Responded to post blast crime scenes to manage recovery of evidence (USS Cole Aden, Yemen 10/2000; US Consulate, Karachi, Pakistan 6/2002).
  - Collaborated with Government laboratories worldwide (Ireland, Great Britain, Australia, Russia, and Israel).
  - Investigated Sri Lankan helicopter crash (multiple fatalities) for the government of Sri Lanka (2000) after Sri Lankan government requested FBI assistance through, then FBI Director, Louis Freeh.
- 1995 – 1998 FBI Special Agent – Las Cruces, NM
  - Conducted criminal investigations in accordance with the Federal Criminal Code and with adherence to the US Constitution.

#### **DEA Forensic Chemist – Washington, DC**

- 1990 – 1995
  - Senior Forensic Chemist analyzed Drug evidence for the existence of controlled substances; testified in superior and district courts as expert witness.
  - Authored peer reviewed research article in Journal of Forensic Science

#### **CERTIFICATIONS**

**Certified Inspector General (CIG - 2024)** – Association of Inspectors General

#### **EDUCATION**

**Master of Science – Inorganic Chemistry** (1990 - Thesis)

University of Maryland at College Park, College Park, Maryland

**Bachelor of Science – Chemistry** (1987)

State University of New York at Fredonia, Fredonia, New York



# RHODE ISLAND ETHICS COMMISSION

40 Fountain Street  
Providence, RI 02903  
(401) 222-3790

## 2025 YEARLY FINANCIAL STATEMENT

To complete and file online visit: <https://www.ri.gov/ethics>

ALL QUESTIONS REFER TO THE 2025 CALENDAR YEAR UNLESS OTHERWISE SPECIFIED.

PLEASE ANSWER **ALL QUESTIONS** AND WHERE YOUR ANSWER IS "NONE" OR "NOT APPLICABLE" SO STATE. WE WILL NOT ACCEPT A STATEMENT IF ANY QUESTIONS ARE LEFT BLANK.

ANSWERS SHOULD BE PRINTED OR TYPED. Additional sheets may be used if more space is needed. For clarification of any question, refer to the Instruction Sheet or contact the Ethics Commission.

**Note:** If you are a state, municipal or regional official or employee, or a candidate for elected office, who is required to file a Yearly Financial Statement, failure to file accurately and on time may subject you to a substantial monetary fine. If you dispute your status as a required filer, you must contact the Ethics Commission prior to the filing deadline. **Upon filing of this form, it will become a public document available for review.**

1. KRUEGER STEVEN T  
LAST NAME FIRST NAME MIDDLE INITIAL SUFFIX

2. [REDACTED] [REDACTED] LA [REDACTED]  
CURRENT MAILING ADDRESS: (STREET OR PO BOX) (CITY/TOWN) (STATE) (ZIP CODE)

3. List any Public Position(s) you held for any length of time in calendar years 2025 or 2026.

Assistant Inspector General City of New Orleans 4/2024 N/A  
PUBLIC POSITION MUNICIPALITY, STATE OR REGIONAL ENTITY DATE ELECTED, APPOINTED OR HIRED TERMINATION OR RESIGNATION DATE (IF APPLICABLE)

PUBLIC POSITION MUNICIPALITY, STATE OR REGIONAL ENTITY DATE ELECTED, APPOINTED OR HIRED TERMINATION OR RESIGNATION DATE (IF APPLICABLE)

4. List any elected office (state, municipal or regional) for which you were/are a candidate in either calendar year 2025 or 2026.

N/A  
ELECTED OFFICE MUNICIPALITY, STATE OR REGIONAL ENTITY DATE CANDIDACY DECLARED

5. List full name of spouse if you were married or were a party to a civil union for any part of 2025.

N/A

6. This question has **two parts**, each referring to occupational income received during calendar year 2025.

**PART I:** Provide a separate answer for each instance in which you, your spouse or dependent child received either \$1,000 or more gross income from an employer during 2025; or \$1,000 or more gross income through self-employment. Income received from public employment or service, including any stipend received for serving as an elected or appointed official, must be disclosed. List the following:

| PERSON WHO RECEIVED INCOME | NAME & ADDRESS OF EMPLOYER OR SELF-EMPLOYMENT ENTITY | DATES AND NATURE OF OCCUPATION OR PROFESSION |
|----------------------------|------------------------------------------------------|----------------------------------------------|
| STEVEN KRUEGER             | CITY of NEW ORLEANS<br>NEW ORLEANS, LA 70130         | 2025                                         |

**PART II:** If you, your spouse or dependent child were self-employed and received more than \$250 in gross income for services rendered to a state or municipal agency, list the following:

| PERSON WHO RECEIVED INCOME | NAME & ADDRESS OF AGENCY RECEIVING SERVICES | DATES AND NATURE OF SERVICES RENDERED |
|----------------------------|---------------------------------------------|---------------------------------------|
| N/A                        |                                             |                                       |

7. List any real estate, wherever located, other than real estate that is used **exclusively** (see instructions) as your principal residence, in which you, your spouse or dependent child had a financial interest during any part of calendar year 2025. If no street address exists, use legal description.

| PERSON WITH INTEREST | NATURE OF INTEREST | ADDRESS OR LEGAL DESCRIPTION |
|----------------------|--------------------|------------------------------|
| N/A                  |                    |                              |

8. If you, your spouse or dependent child received **any** income as a beneficiary of any trust, list the following:

NAME OF PERSON RECEIVING TRUST INCOME: N/A

NAME OF TRUST: \_\_\_\_\_

TRUSTEE NAME AND ADDRESS: \_\_\_\_\_

LIST EACH TRUST ASSET, IF KNOWN, FROM WHICH MORE THAN \$1,000 IN GROSS INCOME WAS RECEIVED (ASSET VALUE NEED NOT BE DISCLOSED): \_\_\_\_\_

9. If you, your spouse or dependent child held a management position or were a director, officer, partner, or trustee of any business, organization or other entity (for profit or non-profit), whether paid or unpaid for such service, list the following:

| NAME OF FAMILY MEMBER | NAME & ADDRESS OF ENTITY | POSITION |
|-----------------------|--------------------------|----------|
| N/A                   |                          |          |

10. If during the 2025 calendar year any person or entity provided you with out-of-state travel valued at over \$250, AND you would not have been provided with such travel but for the fact that you held a public office or position, you must list the source, value and description of the travel and related expenses below. Attach additional sheets if necessary.

Out-of-state travel includes all related expenses such as transportation, lodging, meals and entertainment. All of these expenses are considered together when determining whether the \$250 limit has been reached.

**Exceptions:** You do not have to disclose out-of-state travel that is provided to you either by your regular private employer or by the state or municipal agency of which you are a member or by which you are employed.

| NAME AND ADDRESS<br>OF TRAVEL PROVIDER | TRAVEL PURPOSE<br>AND DESTINATION | DESCRIPTION AND COST OR FAIR MARKET<br>VALUE OF EXPENSE (TRANSPORTATION,<br>LODGING, MEALS & ENTERTAINMENT) |
|----------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------|
|----------------------------------------|-----------------------------------|-------------------------------------------------------------------------------------------------------------|

N/A

11. If at any point during calendar year 2025, you, your spouse, or dependent child individually or collectively held a 10% or greater ownership interest, or a \$5,000 or greater ownership or investment interest in any business (including holding publicly traded stock in a company), you must list the following (attaching additional sheets if necessary):

| NAME OF FAMILY MEMBER | NATURE OF INTEREST | NAME & ADDRESS OF BUSINESS (NO ADDRESS<br>NEEDED FOR PUBLICLY TRADED STOCK HOLDINGS) |
|-----------------------|--------------------|--------------------------------------------------------------------------------------|
|-----------------------|--------------------|--------------------------------------------------------------------------------------|

N/A

12. If, during calendar year 2025, any business you listed in Question #11 had one or more business transactions with a Rhode Island state or municipal agency that, collectively, exceeded \$250, list the following:

| NAME OF BUSINESS | WAS INTEREST IN BUSINESS HELD ALL<br>YEAR? IF NOT, LIST DATE INTEREST<br>ACQUIRED OR DIVESTED | NAME OF STATE OR MUNICIPAL<br>AGENCY TRANSACTING BUSINESS | DATE AND NATURE<br>OF TRANSACTION |
|------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------|
|------------------|-----------------------------------------------------------------------------------------------|-----------------------------------------------------------|-----------------------------------|

N/A

13. If, during calendar year 2025, any business listed in Question #11 was subject to direct regulation by a Rhode Island state or municipal agency (see instructions for examples of direct regulation), list the following:

| NAME OF BUSINESS | WAS INTEREST IN BUSINESS<br>HELD ALL YEAR? IF NOT, LIST DATE<br>INTEREST ACQUIRED OR DIVESTED | NAME OF STATE OR MUNICIPAL<br>AGENCY REGULATING BUSINESS | MANNER IN<br>WHICH BUSINESS<br>IS REGULATED |
|------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------|
|------------------|-----------------------------------------------------------------------------------------------|----------------------------------------------------------|---------------------------------------------|

N/A

14. This question relates to business interests, acquired or divested AFTER calendar year 2025, **that are regulated by a public agency**. Answer below regarding any businesses in which you, your spouse, or dependent child individually or collectively ACQUIRED or DIVESTED a 10% or greater ownership interest or a \$5,000 or greater ownership or investment interest (including holdings of publicly traded stock) AFTER JANUARY 1, 2026 but prior to filing this statement, IF said business was subject to direct regulation by a Rhode Island state or municipal agency. (See instructions for examples of direct regulation.)

| NAME OF BUSINESS | NATURE OF INTEREST AND<br>DATE ACQUIRED OR DIVESTED | NAME OF STATE OR MUNICIPAL<br>AGENCY REGULATING BUSINESS | MANNER IN WHICH<br>BUSINESS IS REGULATED |
|------------------|-----------------------------------------------------|----------------------------------------------------------|------------------------------------------|
|------------------|-----------------------------------------------------|----------------------------------------------------------|------------------------------------------|

N/A

15. This question relates to business interests, acquired or divested AFTER calendar year 2025, **that did business with a public agency**. Answer below regarding any business in which you, your spouse, or dependent child individually or collectively ACQUIRED or DIVESTED a 10% or greater ownership interest or a \$5,000 or greater ownership or investment interest (including holdings of publicly traded stock) AFTER JANUARY 1, 2026 but prior to filing this statement, IF said business had one or more business transactions with a Rhode Island state or municipal agency that, collectively, exceeded \$250.

| NAME OF BUSINESS | NATURE OF INTEREST AND<br>DATE ACQUIRED OR DIVESTED | NAME OF STATE OR MUNICIPAL<br>AGENCY TRANSACTING BUSINESS | DATE AND NATURE<br>OF TRANSACTION |
|------------------|-----------------------------------------------------|-----------------------------------------------------------|-----------------------------------|
|------------------|-----------------------------------------------------|-----------------------------------------------------------|-----------------------------------|

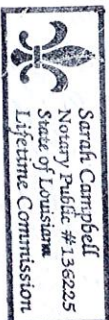
N/A

16. If you, your spouse, or dependent child were indebted in an amount exceeding \$1,000 to any person, business, financial institution, or other organization, list the name and address of the lender or creditor. This does NOT include, and you should not list, the following types of debt: (a) debt owed to a family member within the third degree of consanguinity or affinity (see instructions); (b) debt that is secured solely by a mortgage of record on real property that is used exclusively as a principal residence, if the debt is held by a financial institution regulated by any state or by the United States; or (c) debt owed to a credit card company, unless the collection of such credit card debt resulted in court proceedings and the issuance of a default judgment that was not fully satisfied/paid by the start of the relevant filing year.

| NAME OF DEBTOR | NAME AND ADDRESS OF LENDER OR CREDITOR |
|----------------|----------------------------------------|
|----------------|----------------------------------------|

N/A

I certify under penalty of perjury that this Financial Statement is a complete and accurate response to the questions presented as to the financial information and interests of myself, my spouse, and my dependent children. I understand that a failure to provide complete and accurate responses to each question is a violation of the law that may result in the imposition of substantial penalties, including fines. I understand that I am subject to the statutory and regulatory provisions of the Rhode Island Code of Ethics (available at <https://ethics.ri.gov> or by contacting the Ethics Commission) and that I may seek assistance and guidance from the Ethics Commission as to any issues or questions I have relative to my conduct under the Code of Ethics or as to the information that must be disclosed on this Financial Statement.



[Signature]  
SIGNATURE

State of LOUISIANA County of OLIVANIS PARISH  
Subscribed and sworn to before me at NEW ORLEANS, LA this 21<sup>st</sup> day of AUGUST 2026.  
My Commission expires LIFETIME COMMISSION ID # 136225 [Signature]  
SIGNATURE OF NOTARY PUBLIC

**THIS STATEMENT WILL BE RETURNED IF IT IS NOT SIGNED AND NOTARIZED OR IF ANY QUESTION IS NOT ANSWERED. (USE "N/A" OR "NONE" WHERE APPROPRIATE.)**